Alberta

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International and Intergovernmental Relations

Annual Report
2008-2009

Government of Alberta

International and Intergovernmental Relations

Annual Report
2008-2009

Contents

1 Preface
2 Minister's Accountability Statement
3 Message from the Premier
4 Management's Responsibility for Reporting

5 Overview

7 Vision
7 Mission
7 Core Businesses
8 Organizational Structure
10 Key Activities in 2008-09

11 Results Analysis

13 Auditor General's Report
14 Financial Overview
- 14 Expenses by Core Business and Function
- 14 Integrated Results Analysis

15 Canadian Intergovernmental Relations
- 15 Ensuring Intergovernmental Co-ordination Related to Key Policy Issues
- 15 Advancing Alberta's Interests at Intergovernmental Meetings
- 16 Negotiating and Finalizing Intergovernmental Agreements
- 17 Goal One Performance Measures

20 International Relations
- 20 Enhancing Alberta–U.S. Relations
- 20 Demonstrating that Alberta is a Secure, Reliable, and Responsible Energy Provider
- 21 Providing Strategic Direction
- 21 Organizing Premier's and Minister's Missions
- 22 Co-ordinating Incoming Visits
- 22 Supporting Twinning Relationships
- 22 Goal Two Performance Measures

27 Trade Policy
- 27 Implementing Trade Agreements
- 27 Participating in International Trade Negotiations
- 28 Goal Three Performance Measures

31 International Trade Promotion and Investment Attraction
31 Organizing Trade Promotion and Investment Attraction Events
32 Facilitating Market Entry
33 Building Industry and Government Partnerships
34 Goal Four Performance Measures

37 Financial Information

39 Table of Contents
40 Auditor's Report
41 Financial Statements

57 Other Information

59 Performance Measures Methodology
59 Client Satisfaction Survey
60 Reports and Narrative Records
60 International Mission Expenses
60 International Offices Client Satisfaction Survey
62 Inventory of International and Intergovernmental Agreements

73 Alphabetical List of Government Entities' Financial Statements

List of Figures

9 Figure 1. International and Intergovernmental Relations 2008–09 Organizational Structure

List of Tables

14 Table 1. Ministry Expenses by Core Business
14 Table 2. Ministry Expenses by Function
18 Table 3. Client Satisfaction with Canadian Intergovernmental Relations Division
18 Table 4. Reports/Narrative Records for Intergovernmental Conferences and Meetings
22 Table 5. Client Satisfaction with International Relations Division
23 Table 6. Client Satisfaction with the Alberta Office in Washington
23 Table 7. International Mission Expenses
25 Table 8. Reports/Narrative Records for Major International Meetings and Missions
29 Table 9. Client Satisfaction with Trade Policy Branch
29 Table 10. Reports/Narrative Records for Major Trade Policy Meetings
34 Table 11. Client Satisfaction with International Offices and Trade Division
35 Table 12. Client Satisfaction with Alberta's International Offices
59 Table 13. Client Satisfaction Survey Questions

Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 24 ministries.

The annual report of the Government of Alberta released June 30, 2009, contains ministers' accountability statements, the consolidated financial statements of the Province and the *Measuring Up* report, which compares actual performance results to desired results set out in the government's business plan.

This annual report of the Ministry of International and Intergovernmental Relations contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan. This Ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.

The Ministry of International and Intergovernmental Relations is a single entity and does not have regulated funds, provincial agencies, or government-controlled corporations as part of its operations.

Minister's Accountability Statement

The Ministry's annual report for the year ended March 31, 2009, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at September 4, 2009 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

ORIGINAL SIGNED BY

Ed Stelmach
Premier

Message from the Premier

In May 2009, I assumed responsibility for Alberta International and Intergovernmental Relations (IIR). As such, it is my pleasure to provide the Ministry's annual report, which highlights some of the Ministry's excellent work and accomplishments during 2008-2009.

In 2008-2009, IIR provided leadership in advocating for Alberta's interests, strengthening national and international relationships and promoting trade and investment in Alberta.

Over the past year, the Ministry played a critical role in telling Alberta's story, positioning Alberta for success with some of the world's most powerful business and political leaders. Whether it was Ottawa or Washington, New Delhi or Abu Dhabi, IIR helped to reinforce that Alberta is a safe, secure, and responsible source of energy, and a great place to invest.

In 2008-2009, IIR coordinated 16 key missions that focused on building trade and investment and strengthening relations with Alberta's international partners. This included missions to Alberta's largest trading partner, the U.S., as well as to Europe, Asia, Mexico and the Middle East. The Ministry also identified, and arranged, programs for a wide variety of incoming missions to the province.

Alberta's 10 international offices, located in Asia, Mexico, the U.S., the United Kingdom, and Germany, continued to profile Alberta, advance its policy interests, and support Alberta businesses and organizations. Last year the offices made great strides in identifying new market and business opportunities, while working to showcase Alberta as a positive place for trade and investment.

In addition, IIR coordinated Alberta's participation in key U.S. political and economic forums, including meetings of the Western Governors' Association, the Council of State Governments, and the Pacific Northwest Economic Region.

Within Canada, IIR worked to develop stronger relationships and alliances with some of Alberta's western neighbours. Successes included a new five-year Alberta-Saskatchewan Protocol of Understanding agreement, which was signed at the inaugural Alberta-Saskatchewan joint cabinet meeting. Alberta also renewed a five-year Protocol of Cooperation with British Columbia, and signed four other key agreements at the Alberta-B.C. joint cabinet meeting. In addition, Alberta participated in Canada's first tri-lateral joint cabinet meeting, which brought together Alberta, Saskatchewan and British Columbia.

Alberta also continued a leadership role on key files such as internal trade, aimed at covering the costs of doing business in Alberta.

IIR also played a key role in protecting Alberta's interests and strengthening the province's role in confederation. The Ministry helped position Alberta for success by providing expert policy advice and analysis, and coordinating Alberta's participation in various federal-provincial forums, including the First Ministers' and the Council of the Federation meetings.

As we move into 2009-10, I am confident IIR will continue to play a key role on behalf of Albertans, helping to ensure the province is seen as a leader within Canada and around the world.

ORIGINAL SIGNED BY

Ed Stelmach
Premier

Management's Responsibility for Reporting

The executives within the Ministry have the primary responsibility and accountability for the Ministry. Collectively, the executives ensure the Ministry complies with all relevant legislation, regulations, and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Minister of International and Intergovernmental Relations. Under the direction of the Minister, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. The performance measures are prepared in accordance with the following criteria:

- Reliability – Information agrees with the underlying data and with the sources used to prepare it.
- Understandability and Comparability – Actual results are presented clearly and consistently with the stated methodology and presented on the same basis as targets and prior years' information.
- Completeness – Performance measures and targets match those included in Budget 2008. Actual results are presented for all measures.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and Enterprise, and the Minister of International and Intergovernmental Relations any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the *Government Accountability Act*.

In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executives within the Ministry.

ORIGINAL SIGNED BY

Paul Whittaker
Deputy Minister
International and Intergovernmental Relations

September 4, 2009

OVERVIEW

Vision

A strong and prosperous Alberta showing leadership within Canada and throughout the world.

Mission

Advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national, and global relationships and opportunities.

Core Businesses

In 2008–09, the Ministry of International and Intergovernmental Relations (also referred to within this report as "the Ministry" or "IIR") had two core businesses and four goals:

Core Business One: Intergovernmental Relations

Goal One: Advance the interests of Alberta as an equal partner in a strengthened, united Canada.

The Ministry co-ordinates Alberta's participation and leadership in the Canadian federation in pursuit of a federal system that serves the needs of Albertans and Canadians.

Core Business Two: International Relations

Goal Two: Build and maintain effective international relations and strategies.

The Ministry works with other ministries, other provinces, the private sector, and the federal government to provide a strategic approach to Alberta's international relations and initiatives that effectively promotes Alberta's interests and priorities to foreign government decision-makers and facilitates the two-way flow of goods, services, people, and investment between Alberta and the world.

Goal Three: Advocate Alberta's interests in trade and investment liberalization, internationally and domestically.

The Ministry strives to enhance opportunities for Albertans through international and domestic trade, investment agreements, and negotiations that promote the free flow of goods, services, capital and labour, internationally and domestically.

Goal Four: Facilitate exports of Alberta's value-added goods and services and attract investment to Alberta.

The Ministry facilitates exports of manufactured products and professional, scientific, and technical services to target markets and promotes initiatives to attract, retain, and expand international investment in Alberta.

Organizational Structure

The Ministry's organizational structure is outlined in Figure 1.

A new organizational structure was implemented to best position the Ministry to advance Alberta's interests nationally and globally. Under the new structure, the Ministry's international trade promotion and investment attraction and intergovernmental functions were brought together to form the International Relations division. The trade policy and Canadian intergovernmental relations functions were brought together to form the Intergovernmental Relations division.

The Ministry includes these two operational divisions and two supporting divisions, as outlined below.

International Relations Division

The International Relations division works with other Alberta ministries to advance and develop Alberta's strategic international interests and relationships and to facilitate trade promotion and investment attraction in targeted international markets. The division is responsible for advocating Alberta's interests within Canadian foreign policy, building and maintaining key alliances, and identifying strategic growth opportunities for Alberta industry through international partnerships. The division also manages Alberta's 10 international offices.

International Offices – Located in Beijing (two), Taipei, Hong Kong, Tokyo, Seoul, Mexico City, Munich, London, and Washington, D.C., the international offices are responsible for Alberta's advocacy, trade promotion, investment attraction, and other economic interests in their respective geographic region. While all offices are responsible for these activities, each office's mandate has been tailored to meet Alberta's priorities within the region. For instance, the Alberta Washington Office focuses on advancing Alberta's policy interest in the U.S. while the other nine international offices have more of a trade and investment focus. An overview of the work of the international offices can be found in the annual *Alberta International Offices Activity Report*.

In February 2009, the Ministry entered into a new arrangement with the China National Petroleum Corporation (CNPC) for the CNPC-Alberta Petroleum Centre (CAPC). The new agreement reduces Alberta's role in the day-to-day management of the CAPC while continuing to provide support for technical training. Moving forward, Alberta's representation in Beijing will be reduced to one office.

Intergovernmental Relations Division

The Intergovernmental Relations division works with other Alberta ministries to ensure a co-ordinated Alberta approach to intergovernmental relations, representing Alberta's interests in the Canadian federation. Areas of responsibility include advancing Alberta's interests at meetings of First Ministers, the Council of the Federation, Western Premiers, and the Alberta, Saskatchewan, and British Columbia cabinets; co-ordination of Alberta's overall international and domestic trade policy; fiscal, social, economic, and resource policies; and other interprovincial and federal-provincial issues, including national unity.

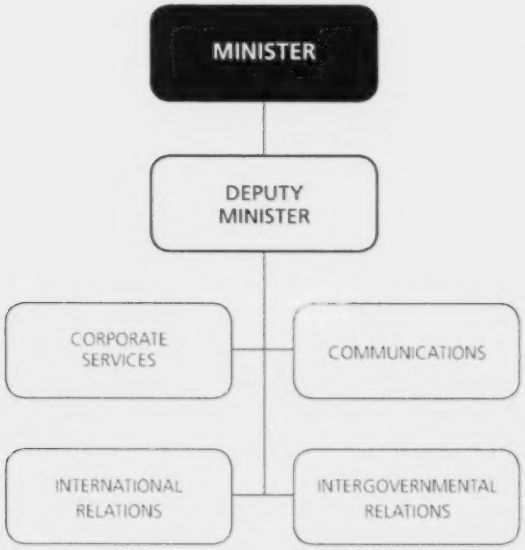
Corporate Services Division

This division provides support services, including human resource services, financial services, information management, information technology, administrative services, corporate planning, and freedom of information and protection of privacy.

Communications Section

This section provides a range of services, including strategic communications planning, issues management, media monitoring and media relations, advertising and printing services, and responses to public inquiries.

FIGURE 1 » **INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS 2008-09 ORGANIZATIONAL STRUCTURE**



CONTACT INFORMATION

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Key Activities in 2008-09

In 2008–09, the Ministry's activities supported the "Creating and Protecting Our Opportunities" pillar in the Government of Alberta's long-term strategic plan. Key activities over the past year included the following:

- The Premier led five international missions to build relations and to reinforce Alberta's commitment to environmentally responsible development of its energy resources.
- During one of these missions, the Premier led a delegation of more than 100 leading Alberta biotech companies and industry supporters to the BIO 2008 International Convention in San Diego, California, in June 2008, to promote trade, investment, and research.
- The Minister led six international missions to promote trade, investment, and labour attraction, and to foster economic and intergovernmental relations.
- The Ministry worked with Alberta Employment and Immigration to lead and coordinate four international missions focused on immigration and labour attraction.
- The Ministry organized and managed Alberta International House during the biennial Global Petroleum Show (GPS) in Calgary. GPS is a leading international oil and gas exhibition which saw record attendance in 2008 of over 62,000 delegates from 97 countries.
- In partnership with the Canadian Consulate in Boston and Green Alberta, the Ministry led an investment mission to the Greenbuild International Conference and Exposition in Boston. Greenbuild is one of the world's largest business development events in the industry and was attended by over 30,000 delegates from 80 countries.
- Alberta's interests on intergovernmental policy issues, including climate change and energy, were successfully promoted by the Ministry at intergovernmental conferences and meetings.
- The Ministry played a key role in strengthening ties with Alberta's western partners.
  - A five-year *Protocol of Understanding* was signed at the inaugural Alberta-Saskatchewan joint cabinet meeting in September 2008, committing the two governments to work more closely together.
  - Alberta renewed its five-year commitment to partnership with British Columbia at the sixth Alberta-British Columbia joint cabinet meeting held in October 2008.
  - The first tri-lateral joint cabinet meeting among Alberta, Saskatchewan and British Columbia took place in Vancouver in March 2009.
- *The Trade, Investment and Labour Mobility Agreement (TILMA) Implementation Statutes Amendment Act* (Bill 1) passed in April 2008, providing the mechanisms needed to fully implement the *TILMA* by 2009.
- Premiers approved the adoption of "*TILMA*-like" labour mobility and dispute resolution provisions for the *Agreement on Internal Trade*. These provisions were agreed to by First Ministers at their meeting in January 2009.
- The Ministry participated in preparations for bilateral Canada-EU trade negotiations and secured an important written commitment by the federal government in February 2009 to provincial participation in the negotiations.

RESULTS ANALYSIS

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly

I have reviewed the performance measures identified as "Reviewed by Auditor General" included in the Ministry of International and Intergovernmental Relations' *2008-09 Annual Report*. These performance measures are prepared based on the following criteria:

- Reliability – Information agrees with the underlying data and with sources used to prepare it.
- Understandability and Comparability – Actual results are presented clearly and consistently with the stated methodology and presented on the same basis as targets and prior years' information.
- Completeness – performance measures and targets match those included in Budget 2008. Actual results are presented for all measures.

My review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of enquiry, analytical procedures and discussion related to information supplied to me by the Ministry. My review was not designed to provide assurance on the relevance of these performance measures.

A review does not constitute an audit and, consequently, I do not express an audit opinion on these performance measures.

Based on my review, nothing has come to my attention that causes me to believe that the "Reviewed by Auditor General" performance measures in the Ministry's *2008-09 Annual Report* are not, in all material respects, presented in accordance with the criteria of reliability, understandability, comparability, and completeness as described above. However, my review was not designed to provide assurance on the relevance of these performance measures.

ORIGINAL SIGNED BY

Fred Dunn, FCA
Auditor General

Edmonton, Alberta
September 1, 2009

Financial Overview

Expenses by Core Business and Function

TABLE 1 » MINISTRY EXPENSES BY CORE BUSINESS
For the year ended March 31, 2009
(IN THOUSANDS)

	2008-09 BUDGET	2008-09 ACTUAL	2007-08 ACTUAL
International and Intergovernmental Relations	$ 29,171	$ 28,374	$ 25,667
Total Expenses	$ 29,171	$ 28,374	$ 25,667

TABLE 2 » MINISTRY EXPENSES BY FUNCTION
For the year ended March 31, 2009
(IN THOUSANDS)

	2008-09 BUDGET	2008-09 ACTUAL	2007-08 ACTUAL
Agriculture, Resource Management, and Economic Development	$ 18,522	$ 17,972	$ 16,987
General Government	10,649	10,402	8,680
Ministry Expense	$ 29,171	$ 28,374	$ 25,667

Integrated Results Analysis

Table 1 shows actual spending in 2008–09, compared to the 2008–09 budget and to 2007–08 actual spending for the Ministry's combined core businesses of international and intergovernmental relations. Actual expenses for 2008–09 were $28.4 million, under the budget of $29.2 million, resulting in a surplus of $0.8 million. Decreased costs associated with the Council of the Federation, reallocation of funds to government priorities, and vacant positions within the Ministry over the year all contributed to the Ministry surplus.

The Ministry actual expenses for 2008–09 were $2.7 million higher than the actual expenses for 2007–08. Much of this increase was related to the government restructuring, staffing and reduced vacancy rates for approved positions. In March 2008, the separate ministries of International and Intergovernmental Relations and Aboriginal Relations were established as part of the changes to the government structure to reflect the government's priorities. This change allowed for a renewed focus on the Ministry's core businesses of international and intergovernmental relations.

Ministry staff are key to the Ministry's core businesses of international and intergovernmental relations. Accordingly, staffing costs account for almost two-thirds of the Ministry's budget. Located both in Alberta and in our international offices, Ministry staff are responsible for relationship building, negotiations, international missions, and trade promotion and investment attraction activities necessary to achieve the Ministry's goals. Client satisfaction with the services provided by Ministry staff is a key measure of the Ministry's performance, and results of the biennial client satisfaction survey are consistently high, ranging from 86 per cent to 95 per cent, as documented in this report.

Canadian Intergovernmental Relations

Goal one of the Ministry business plan relates to the core business of intergovernmental relations. The focus of this goal is to "advance the interests of Alberta as an equal partner in a strengthened, united Canada."

The Ministry's 2008–09 results related to this goal include:

- Ensuring intergovernmental co-ordination related to key policy issues
- Advancing Alberta's interests at intergovernmental meetings
- Negotiating and finalizing intergovernmental agreements

Ensuring Intergovernmental Co-ordination Related to Key Policy Issues

Throughout 2008–09, the Ministry provided leadership and collaborated with other Alberta ministries to ensure a co-ordinated approach to intergovernmental issues. Key intergovernmental issues included:

- **Climate Change:** The Ministry provided advice and strategic direction on intergovernmental issues such as the federal regulation of greenhouse gases and air pollutants and the evolving U.S. cap-and-trade system.
- **Energy:** The Ministry provided advice and assistance on intergovernmental issues related to the development of the Provincial Energy Strategy. The Ministry also promoted opportunities for federal-provincial-territorial collaboration on the development and deployment of carbon-capture and -storage technologies.

Advancing Alberta's Interests at Intergovernmental Meetings

Intergovernmental meetings represent important opportunities for Alberta to advance its interests and priorities and to work with other provinces to influence the national agenda. Throughout 2008–09, the Ministry provided leadership and collaborated with other Alberta ministries to ensure that Alberta's interests were heard and its priorities appropriately addressed at intergovernmental venues. The Ministry worked closely with other Alberta ministries to co-ordinate briefings, policy analyses, and strategies for Alberta's successful participation in intergovernmental meetings of the Premier, ministers and deputy ministers.

Alberta participated in a number of intergovernmental conferences in 2008–09, including several meetings of the Council of the Federation, the Western Premiers' Conference, and two First Ministers' meetings. As well, Alberta strengthened its western partnerships through the Alberta-British Columbia joint cabinet meeting, and the inaugural Alberta-Saskatchewan, and Alberta-British Columbia-Saskatchewan joint cabinet meetings. Alberta took advantage of opportunities at these conferences and meetings to advance its interests through intergovernmental co-operation. Descriptions of these intergovernmental conferences and meetings are also included in the "Goal One Performance Measures" section of this report.

The annual Western Premiers' Conference was held in May 2008 in Prince Albert, Saskatchewan, where Premiers discussed the western Canadian economy and opportunities to enhance the competitiveness of the West. At the conference, Alberta highlighted its commitment to the sustainable and environmentally responsible development of Alberta's energy resources and supported breaking down barriers to interprovincial trade.

The annual Summer Meeting of the Council of the Federation was held in July 2008 in Quebec City. At the meeting, Premiers focused on the issues of labour mobility, internal and international trade, and the environment. Alberta stressed its economic and environmental leadership and supported ways to improve the movement of goods, services, and people across provincial and international borders.

The Council of the Federation met again in Montreal in October 2008 to discuss the economic crisis and to enhance and co-ordinate actions to limit its impact. Premiers agreed to actions to support employment, economic activity, and increased productivity in Canada and to position the economy to benefit from the future economic recovery.

The Council of the Federation also met briefly in advance of the November 2008 First Ministers' meeting on the Economy and the January 2009 First Ministers' meeting. At their January meeting, First Ministers agreed on amending two chapters of the *Agreement on Internal Trade* that build on work completed by the Council of the Federation. The amendments will enhance full labour mobility and establish a clear and effective dispute resolution mechanism.

At the inaugural Alberta-Saskatchewan joint cabinet meeting in September 2008, Premiers Stelmach and Wall signed the five-year *Protocol of Understanding*, committing the two governments to work more closely together. The protocol is broken down into three distinct sections: better services for citizens, building more competitive economies, and delivering greater efficiency and value. Under those sections, the provinces will work for greater co-operation on a variety of topics, including energy, health, education, transportation, and trade.

Alberta renewed its five-year commitment to partnership with British Columbia at the sixth Alberta-British Columbia joint cabinet meeting held in October 2008. The provinces also signed agreements on safe communities and rural development at the meeting.

The first joint cabinet meeting among Alberta, Saskatchewan and British Columbia took place in Vancouver in March 2009. At the meeting, Premiers Stelmach, Campbell, and Wall committed to discuss a potential western economic partnership to establish an open, efficient, and stable domestic market encompassing Saskatchewan, Alberta, and British Columbia.

At the conclusion of each intergovernmental conference and meeting, the Ministry worked with other Alberta ministries to support outcomes from the meetings.

Negotiating and Finalizing Intergovernmental Agreements

The Ministry assisted other Alberta ministries in negotiating and finalizing a number of intergovernmental agreements. A list of agreements concluded in 2008–09 is included in the "Other Information" section of this report.

Key agreements concluded in 2008-09 included:

- **Labour Market Agreement:** The Ministry assumed a lead role in successfully concluding the five-year *Labour Market Agreement (LMA)* with the federal government in September 2008. The LMA provides approximately $315 million over six years to ensure Alberta has a

productive workforce to support the long-term sustainability of the economy. The intent of the agreement is to increase the labour market participation of underrepresented groups including Aboriginal Canadians, immigrants, and persons with disabilities, and to assist low-skilled workers in improving their literacy and other essential skills.

- **Temporary foreign worker annex:** The Ministry assisted Employment and Immigration in negotiations to identify areas of co-operation between Canada and Alberta and to support the operation of the federal Temporary Foreign Worker Program in Alberta. The arrangement facilitates the entry of temporary foreign workers to Alberta in a way that supports Alberta's economic development priorities and does not negatively affect the normal functioning of the local labour market. It also increases awareness among all stakeholders of their respective rights and responsibilities.
- ***Building Canada Infrastructure Framework Agreement:*** The Ministry assisted Treasury Board in negotiations for this agreement and its component funding agreements (Base Funding, Major Projects, Communities Component, Accelerated Stimulus Funding) that:
  - Respect Alberta's jurisdiction
  - Recognize the significant investment Alberta has already made in infrastructure
  - Recognize Alberta's planning, reporting, and accounting systems
- ***Agricultural Policy Framework Agreement*** and the ***Canada-Alberta Bilateral Implementation Agreement:*** The Ministry assisted Agriculture and Rural Development in negotiations to ensure that federal agricultural policies and programs reflect Alberta's strategic interests and priorities.

Goal One Performance Measures

In prior years, the Office of the Auditor General applied specified procedures to all ministry performance measures included in the annual report. In the current year, the Office of the Auditor General conducted a limited assurance engagement (review) of a selection of performance measures that are identified in the annual report as "Reviewed by Auditor General." The measures were selected for review by ministry management based on the following criteria established by government:

- Enduring measures that best represent the goal and mandated initiatives
- Measures have well established methodology and reporting of data
- Measures have outcomes over which the government has a greater degree of influence
- Each goal has at least one reviewed performance measure.

REVIEWED BY AUDITOR GENERAL

TABLE 3 » CLIENT SATISFACTION WITH CANADIAN INTERGOVERNMENTAL RELATIONS DIVISION

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
1.a Per cent of clients satisfied with services provided by Canadian Intergovernmental Relations.	94%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. The Ministry client satisfaction survey was not originally scheduled for 2007-08; however, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 94 per cent of clients using the services of the Canadian Intergovernmental Relations division were satisfied or very satisfied. This result represents an increase of 4 per cent compared to the previous year (90 per cent satisfaction in 2006-07).

TABLE 4 » REPORTS/NARRATIVE RECORDS FOR INTERGOVERNMENTAL CONFERENCES AND MEETINGS

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
1.b Reports/narrative records from First Ministers' or Premiers' intergovernmental meetings are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major conferences led by the Premier or Minister. Communiqués from major intergovernmental meetings reflect the discussion and decisions made by Premiers. These reports assess how the Province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from First Ministers' or Premiers' intergovernmental meetings. Narrative records for intergovernmental conferences and meetings include the following:

Western Premiers' Conference – May 28–30, 2008 (Prince Albert, Saskatchewan)

Premiers from the four western provinces and three territories met to discuss the strength of the western Canadian economy and opportunities to further enhance the competitiveness of the West. The communiqué is available on the Canadian Intergovernmental Conference Secretariat website at:

- www.scics.gc.ca

Council of the Federation Summer Meeting – July 16–18, 2008 (Quebec City, Quebec)
Canada's Premiers met in Quebec City, July 16–18 for the annual Council of the Federation summer meeting. The communiqués are available on the Council of the Federation website at:

- www.councilofthefederation.ca

Alberta-Saskatchewan Joint Cabinet Meeting – September 9, 2008 (Lloydminster, Saskatchewan)
At their inaugural joint cabinet meeting, Premiers Stelmach and Wall forged closer ties on energy, the environment, trade, education, health care, and transportation. The Premiers signed the *Protocol of Understanding*, committing their governments to work more closely together. The communiqué is available on the Ministry website at:

- www.international.alberta.ca

Alberta-British Columbia Joint Cabinet Meeting – October 1, 2008 (Prince George, British Columbia)
Premiers Stelmach and Campbell renewed the Alberta-British Columbia five-year commitment to partnership. The Premiers agreed to co-operate to enhance community safety and tackle gang crime and repeat offenders. The communiqué is available on the Ministry website at:

- www.international.alberta.ca

Council of the Federation Meeting – October 20, 2008 (Montreal, Quebec)
Canada's Premiers met in Montreal to enhance and co-ordinate their actions to limit the impacts of the slowdown of the U.S. economy and to minimize the effect of the turbulence in world capital markets on Canada. The communiqué is available on the Council of the Federation website at:

- www.councilofthefederation.ca

Council of the Federation Meeting – January 15, 2009 (Ottawa, Ontario)
Canada's Premiers met in Ottawa for a preparatory discussion prior to the First Ministers' meeting on January 16, 2009. The communiqué is available at:

- www.councilofthefederation.ca

First Ministers' Meeting – January 16, 2009 (Ottawa, Ontario)
First ministers agreed on revisions to provisions for labour mobility within Canada and government-to-government dispute resolution mechanisms under the *Agreement on Internal Trade (AIT)*. The declaration regarding the amendments is available at the *AIT* website at:

- www.ait-aci.ca

Alberta-British Columbia-Saskatchewan Joint Cabinet Meeting – March 13, 2009 (Vancouver, British Columbia)
At their inaugural joint cabinet meeting, the three Premiers agreed to work on a new economic partnership and economic innovation, consider a regional pension plan option, and co-ordinate efforts to reduce crime. The communiqué is available at:

- www.alberta.ca/home

International Relations

Goal two of the Ministry business plan relates to the core business of international relations. The focus of this goal is to "build and maintain effective international relations and strategies." The Ministry provided a leadership role across government to develop the province's international relationships and advance its strategic international interests.

The Ministry's 2008–09 results related to this goal include:

- Enhancing Alberta-U.S. relations
- Demonstrating that Alberta is a secure, reliable, and responsible energy provider
- Providing strategic direction
- Organizing Premier's and Minister's missions
- Co-ordinating incoming visits
- Supporting twinning relationships

Goal two is supported by Alberta's international offices. An overview of the work of the international offices can be found in the annual *Alberta International Offices Activity Report*.

Enhancing Alberta–U.S. Relations

The Ministry, including the Alberta Washington Office, worked with other ministries, the federal government, other provinces, and the private sector to build relations with the U.S.

The Ministry supported the engagement of Alberta elected officials with U.S. counterparts through participation in a variety of governmental organizations, including the Western Governors' Association, the Council of State Governments (CSG), and the Pacific NorthWest Economic Region (PNWER). Descriptions of MLA missions are included in the "Goal Two Performance Measures" section of this report.

In addition to missions to the U.S. undertaken by the Premier and Minister of International and Intergovernmental Relations (described in the "Goal Two Performance Measures" section of this report), other key results for 2008–09 included:

- The Minister of International and Intergovernmental Relations, along with the Minister of Environment and the Minister of Tourism, Parks and Recreation, and 10 government member MLAs, participated in the PNWER Annual Summit in July 2008 in Vancouver. The summit entailed networking with legislators, institutions, and companies from across the region.
- Leonard Mitzel, MLA Cypress-Medicine Hat; Richard Marz, MLA Olds-Didsbury-Three Hills; and Kyle Fawcett, MLA Calgary-North Hill represented Alberta at the 2008 PNWER Economic Leadership Forum in November 2008 in Whistler, British Columbia.
- Ministry officials participated in outreach events in the U.S. organized by the Canadian Consulate General offices in Denver, San Francisco, and Seattle.

Demonstrating that Alberta is a Secure, Reliable, and Responsible Energy Provider

The Ministry continued to build international understanding of Alberta as a secure, reliable, and responsible developer and supplier of energy. Briefings on Alberta's energy outlook and policies

featured prominently in presentations developed for outgoing missions and incoming VIP delegations of diplomats and elected officials from a broad range of countries.

Key initiatives in 2008–09 included:

- Outlining to international audiences Alberta's leadership commitment and action on energy and the environment. During various international missions, the Premier and Minister reinforced Alberta's commitment to environmentally responsible development of Alberta's oil sands. Descriptions of these missions are included in the "Goal Two Performance Measures" section of this report.
- Undertaking a wide variety of outreach advocacy initiatives, including participation in Canada Days in Boise, Idaho (March–April 2008); the CSG-West Annual meeting in Anchorage, Alaska (July 2008); and the CSG annual national meeting in Omaha, Nebraska (December 2008).
- Sponsoring a Carleton University project focused on how Canada might most effectively engage with the new U.S. administration and Congress.
- Undertaking a similar Alberta-specific workshop on energy, economic, and environmental policies being developed in the U.S., their potential impact on Alberta, and potential responses/initiatives.
- Supporting the Premier and the Minister of Sustainable Resource Development at the 2008 Western Governors' Association annual meeting in Jackson Hole, Wyoming. The Premier met one-on-one with several U.S. Governors and participated in the broader conference to reinforce Alberta's commitment to responsible resource development and the province's interests regarding land management and wildlife protection issues.
- Leading advocacy efforts in co-operation with the Government of Canada, to address issues and provide information related to developing U.S. environmental and energy policies, such as low-carbon fuel standards.

Providing Strategic Direction

A comprehensive cross-government review and update of Alberta's international strategies was initiated to ensure that Alberta addresses emerging global challenges and opportunities in a strategic manner. An updated Alberta international strategy is expected to be finalized in 2009–10. The Ministry also advised other ministries on the development of international intergovernmental agreements that reflect Alberta's international objectives.

Organizing Premier's and Minister's Missions

The Ministry provided leadership and co-ordination for missions undertaken by the Premier and the Minister of International and Intergovernmental Relations, as well as advice to other ministries on their ministerial missions.

The Ministry planned and executed five international missions by the Premier (four to the U.S. and one to Europe) to promote trade and investment, labour attraction, and economic ties and intergovernmental linkages. The Ministry also organized the Minister's six international missions (U.S. and Mexico, the Middle East, Europe, and Asia) to reinforce Alberta's commitment to environmentally responsible development of the oil sands, economic development, and technological collaboration, as well as to build government-to-government relations.

The Ministry worked with Alberta Employment and Immigration to lead and co-ordinate four international missions focused on immigration and labour attraction and assisted on a variety of other Alberta ministerial missions. Two missions had a strong emphasis on the intergovernmental aspects of immigration and skilled worker attraction in key markets, such as the mission to Korea and China (June 2008) as well as to India and the United Kingdom (January 2009). Two other missions focused on labour attraction:the mission to Germany and the United Kingdom (June–July 2008) and to the Philippines, South Korea, China, and Australia (September–October 2008). Alberta's international offices played a key role in co-ordinating the missions and providing program support.

Co-ordinating Incoming Visits

The Ministry worked in partnership with other Alberta ministries to co-ordinate numerous incoming visits by diplomats, elected representatives, and officials from a variety of countries, including France, Japan, Pakistan, Mexico, and the U.S., and to showcase Alberta's strengths during these visits. The Ministry developed and co-ordinated 73 programs for incoming international visitors to Alberta, including notable visits by the Minister of State for Energy for the United Kingdom and His Highness the Aga Khan.

Supporting Twinning Relationships

The Ministry worked with other Alberta ministries and stakeholders to provide leadership and co-ordination on Alberta's 14 twinning relationships, with the aim of enhancing government-to-government relations. The Minister of International and Intergovernmental Relations engaged in a dialogue with two sister provinces, Gangwon and Jalisco, during his missions to South Korea and Mexico, respectively. Details of these missions can be found in the "Goal Two Performance Measures" section of this report.

Goal Two Performance Measures

In prior years, the Office of the Auditor General applied specified procedures to all ministry performance measures included in the annual report. In the current year, the Office of the Auditor General conducted a limited assurance engagement (review) of a selection of performance measures that are identified in the annual report as "Reviewed by Auditor General." The measures were selected for review by ministry management based on the following criteria established by government:

- Enduring measures that best represent the goal and mandated initiatives
- Measures have well established methodology and reporting of data
- Measures have outcomes over which the government has a greater degree of influence
- Each goal has at least one reviewed performance measure.

REVIEWED BY AUDITOR GENERAL

TABLE 5 » CLIENT SATISFACTION WITH INTERNATIONAL RELATIONS DIVISION

		2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
2.a	Per cent of clients satisfied with services provided by International Relations Division.	95%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. The Ministry client satisfaction survey was not originally scheduled for 2007-08; however, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 95 per cent of clients using the services of the International Relations division were satisfied or very satisfied. This result represents an increase of 7 per cent compared to the previous year (88 per cent satisfaction in 2006-07).

REVIEWED BY AUDITOR GENERAL

TABLE 6 » CLIENT SATISFACTION WITH THE ALBERTA OFFICE IN WASHINGTON

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
2.b Per cent of clients satisfied with services of the Alberta Office in Washington.	95%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. The Ministry client satisfaction survey was not originally scheduled for 2007-08; however, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 95 per cent of clients using the services of the Alberta Office in Washington were satisfied or very satisfied. This result represents an increase of 13 per cent compared to the previous year (82 per cent satisfaction in 2006-07).

TABLE 7 » INTERNATIONAL MISSION EXPENSES

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
2.c International mission expenses of the Premier and Minister are posted on the department's website within two months of the mission's conclusion.[1]	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS, PUBLIC AFFAIRS BUREAU

In 2008–09, the Ministry met its target of posting 100 per cent of the Premier's and the Minister's international mission expenses on the Ministry's website within two months of the mission's conclusion. Detailed mission and expense reports are available on the Ministry website at:

- www.international.alberta.ca

[1] This measure has been discontinued as of the 2009–12 business plan.

The Premier's missions are described below:

Mission to San Diego, California – June 16–19, 2008
The Premier led a delegation of more than 100 leading Alberta biotech companies and industry supporters to the BIO 2008 International Convention in San Diego, California in June 2008 to promote trade, investment, and research. Together with the Minister of Advanced Education and Technology, the Premier launched Alberta's technology commercialization action plan to A-list market players in California.

Mission to Jackson Hole, Wyoming – June 28–July 1, 2008
The Premier and the Minister of Sustainable Resource Development represented Alberta at the Western Governors' Association annual meeting in Jackson Hole, Wyoming in June–July 2008. The Premier met one-on-one with several U.S. governors and participated in the broader conference to reinforce Alberta's commitment to sustainable resource development and the province's interests regarding land management and wildlife protection issues.

Mission to the United Kingdom, Netherlands, and Germany – November 7–16, 2008
The Premier embarked on his first international mission to the United Kingdom, the Netherlands, and Germany in November 2008 to meet with European government and business leaders. The Premier's mission emphasized the province's stable and transparent investment climate alongside its responsible and balanced approach to energy and the environment.

Mission to Houston and Austin, Texas – December 15–18, 2008
The Premier led an Alberta delegation, including the President of Treasury Board and the MLA for Cypress-Medicine Hat, to Texas in December 2008. In Austin, the Premier met with the Governor of Texas and took part in the Texas-Alberta Summit, where he emphasized the importance of collaboration on energy development and new environmental technologies. In Houston, the Premier met with the President of Rice University and with that institution's Richard E. Smalley Institute for Nanoscale Science and Technology to learn about the role of nanotechnology in environmentally responsible energy development and to discuss the potential for future research and development collaboration.

Mission to Houston, Texas – February 3–4, 2009
In February 2009, the Premier joined the Premiers of Saskatchewan and Manitoba in a joint mission to Houston, Texas to reinforce the importance of Western Canada as a key market and secure source of energy. The mission provided an opportunity for the Premiers to promote the value of open markets as key to maintaining mutually beneficial trade and energy relationships.

The missions of the Minister of International and Intergovernmental Relations are described below:

Mission to Washington, D.C. – April 26–30, 2008
During his mission to Washington, D.C. in April 2008, the Minister reinforced Alberta's commitment to environmentally responsible development of the oil sands. The mission also provided first-hand information and insights on U.S. political developments leading up to the November 2008 U.S. elections.

Mission to Japan, Korea, and China – June 13–23, 2008

During his mission to Tokyo, Japan; Seoul and Gangwon, South Korea; and Beijing, China in June 2008, the Minister met with elected officials, diplomatic staff, and businesses in each country to enhance trade and investment opportunities for Alberta, position Alberta as an attractive immigration destination (in Korea and China), advance sister province relations with Gangwon, and provide assurances of Alberta's capacity to serve as a secure and responsible supplier of energy.

Mission to the United Arab Emirates, Jordan, and Israel – October 30–November 14, 2008

The Minister undertook a mission to the United Arab Emirates (UAE), Jordan, and Israel in October–November 2008 to increase trade relations with key partners in the Middle East. The Minister participated in the Abu Dhabi International Petroleum Exhibition and Conference (ADIPEC) in support of a delegation of 30 Alberta companies and also met with elected officials, diplomatic staff, and businesses in each country to advance trade and investment opportunities.

Mission to Idaho Falls, Idaho – December 17–18, 2008

The Minister led a mission to Idaho Falls in December 2008 to review the work that the Idaho National Laboratory (INL), a world-renowned research facility, is exploring in biomass, nuclear, and other technology alternatives to reduce greenhouse gas emissions.

Mission to India, the United Kingdom and Hong Kong – January 2–24, 2009

The Minister undertook a mission to India, the United Kingdom, and Hong Kong in January 2009. The Minister was a key presenter at the Ministerial Session of the PetroTech 2009 Oil and Gas Conference in New Delhi, highlighting Alberta's role as a global energy producer and leader in being a responsible developer and supplier of energy. In Hong Kong and the United Kingdom, the Minister met with government and industry leaders to strengthen ties in trade and investment. As well, during his mission in India and the U.K., there was a strong emphasis on the intergovernmental aspects of immigration and skilled labour attraction.

Mission to Veracruz and Jalisco, Mexico – March 20–29, 2009

The Minister undertook a mission to Mexico in March 2009 to build overall trade relations, increase opportunities for Alberta's energy sector, and advance sister province relations with Jalisco. The Minister participated in several energy sector events and met with senior Mexican federal government officials including those from PEMEX, Mexico's state oil company.

TABLE 8 » REPORTS/NARRATIVE RECORDS FOR MAJOR INTERNATIONAL MEETINGS AND MISSIONS

		2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
2.d	Reports/narrative records from major international meetings and missions are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry is responsible for co-ordinating Alberta's participation at annual meetings of bilateral councils and multilateral organizations with state governors. During 2008–09, Alberta was represented by MLAs at six meetings of bilateral councils and multilateral organizations with state counterparts.

In 2008–09, the Ministry met its target of reporting 100 per cent of narrative records from international meetings and missions. Narrative records for major international meetings and missions are as follows and can be found on the Ministry website at:

- www.international.alberta.ca

Mission to Helena, Montana – May 21–22, 2008

Leonard Mitzel, MLA Cypress-Medicine Hat, and Broyce Jacobs, MLA Cardston-Taber Warner, represented the Alberta government at the Montana-Alberta Bilateral Advisory Council annual meeting in Helena, Montana in May 2008. MLA Mitzel, Alberta's Chair of the Council, and MLA Jacobs met with their state counterparts to discuss agriculture and other cross-border issues.

Mission to Anchorage, Alaska – July 16–20, 2008

Len Webber, MLA Calgary-Foothills; Ty Lund, MLA Rocky Mountain House; and Leonard Mitzel, MLA Cypress-Medicine Hat, represented the Alberta government at the 2008 Council of State Governments-West (CSG-West) annual meeting in Achorage, Alaska in July 2008. The meeting provided an opportunity to reinforce with U.S. lawmakers Alberta's firm commitment to help meet the world's energy needs in an environmentally responsible manner and to discuss other issues of mutual interest, including trade and transportation.

Mission to Washington, D.C. – September 14–16, 2008

Leonard Mitzel, MLA Cypress-Medicine Hat, represented the Alberta government at the Canadian/ American Border Trade Alliance Conference in Washington, D.C. in September 2008. The conference addressed issues such as customs and border protection, border congestion, and economic security.

Mission to Omaha, Nebraska – December 4–6, 2008

Ty Lund, MLA Rocky Mountain House, represented the Alberta government at the 2008 National Annual Council of State Governments (CSG) conference in Omaha, Nebraska and emphasized to U.S. officials that Alberta is committed to continued environmental improvement in the production of its energy resources.

Mission to Montana, Idaho, Oregon, Washington State, and Alaska – January 7–23, 2009

As Alberta's legislative delegation to the 2008 Pacific NorthWest Economic Region (PNWER) state capital visits in January 2009, Leonard Mitzel, MLA Cypress-Medicine Hat, and Kyle Fawcett, MLA Calgary-North Hill, profiled the province to legislators from the five U.S. PNWER member states.

Mission to Helena, Montana – March 18–20, 2009

Leonard Mitzel, MLA Cypress-Medicine Hat, participated in an outreach event organized by the Canadian Consulate General in Denver in March 2009 that featured Montana lawmakers, elected representatives from Alberta and Saskatchewan, and industry leaders from both sides of the border. MLA Mitzel represented the province on two panels: collaboration on carbon capture and storage and maintenance of efficient borders.

Trade Policy

Goal three of the Ministry business plan relates to the core business of international relations. The focus of this goal is to "advocate Alberta's interests in trade and investment liberalization, internationally and domestically." The Ministry works to advance the interests of Alberta in international and domestic trade, investment agreements, and negotiations that promote the free flow of goods, services, capital, and labour.

The Ministry's 2008–09 results related to this goal are in the areas of:

- Implementing trade agreements
- Participating in international trade negotiations

Implementing Trade Agreements

The *Trade, Investment and Labour Mobility Agreement (TILMA) Implementation Statutes Amendment Act* (Bill 1) passed in April 2008, providing the mechanisms needed to fully implement the *TILMA* by 2009. Key implementation steps completed by April 2009 include:

- Agreement on special provisions July 2008 to extend *TILMA* to Alberta's municipalities, academic institutions, school boards, and the health sector (MASH) starting April 1, 2009
- Agreements between virtually all professions and trades and their British Columbia counterparts that provide for full labour mobility under *TILMA* by April 1, 2009
- Regulatory reconciliation in key economic sectors

The cross-ministry obligation to review and reconcile any Alberta regulations affected by the *TILMA* with British Columbia by the April 2008 implementation date was successfully met.

Four *TILMA* Ministerial Committee meetings were held in 2008–09: July 2008 (Vancouver), September 2008 (Prince George), February 2009 (Victoria), and March 2009 (Vancouver).

At the annual Summer Meeting Council of the Federation (COF) held in July 2008, Premiers approved the adoption of "*TILMA*-like" labour mobility and dispute resolution provisions for the *Agreement on Internal Trade (AIT)*. These provisions were signed by First Ministers at their meeting in January 2009. Also at the COF summer meeting, Premiers approved the negotiation of an *AIT* Energy Chapter, based on the *TILMA* approach, to be led by Alberta.

In a December 2008 letter to the Prime Minister, Premier Stelmach proposed an expansion of the *TILMA* across Canada within a year.

At their January 2009 meeting, First Ministers approved amendments to the *(AIT)* to achieve pan-Canadian labour mobility and enforceable dispute settlement. Alberta's interest in a "broad" scope energy chapter was also recognized.

Participating in International Trade Negotiations

The Ministry promotes Alberta's international trade and investment interests by participating in ongoing negotiations and advocating for Alberta's representation and participation in international negotiations.

The Ministry continued to pursue Alberta's interests in the World Trade Organization (WTO) "Doha Round" of multilateral trade negotiations. When successfully concluded, these negotiations should result in improved opportunities for Albertans to export agricultural and other goods and services worldwide, and restrict the global use of antidumping and countervailing duties. The Ministry participated in WTO meetings in Geneva that took place in May 2008, and attended a WTO "mini-ministerial" meeting with Minister Groeneveld in July. Alberta's position on WTO agriculture negotiations was communicated to International Trade Minister Day in February 2009.

The Ministry put forward Alberta's positions on other trade agreement negotiations to which Canada is a party:

- Alberta's position on provincial participation in trade negotiations with the European Union was communicated to Prime Minister Harper in November 2008.
- Alberta's interests in a comprehensive outcome to the Canada-South Korea free trade agreement negotiations were communicated in a letter to International Trade Minister Day in June 2008.
- Alberta's initial position on free trade negotiations with Panama was outlined in September 2008.

Alberta's export profile was outlined in a series of reports produced by or on contract for the Ministry, including: *Alberta International Trade Review, 2007* and *Alberta's Export Experience under Free Trade Agreements, 1988–2007*.

Prior to the January 2009 First Ministers' meeting, the Ministry provided assistance to the Premier in composing a letter to Prime Minister Harper regarding Alberta's priorities at the meeting, including its position that there must be a formal role for provincial governments in the negotiation, implementation, and management of international agreements, particularly during any discussion of a North America climate change approach.

The Ministry participated in preparatory steps for bilateral Canada-EU trade negotiations, which included a written commitment by the federal government in February 2009 to provincial participation in the negotiations.

Goal Three Performance Measures

In prior years, the Office of the Auditor General applied specified procedures to all ministry performance measures included in the annual report. In the current year, the Office of the Auditor General conducted a limited assurance engagement (review) of a selection of performance measures that are identified in the annual report as "Reviewed by Auditor General." The measures were selected for review by ministry management based on the following criteria established by government:

- Enduring measures that best represent the goal and mandated initiatives
- Measures have well established methodology and reporting of data
- Measures have outcomes over which the government has a greater degree of influence
- Each goal has at least one reviewed performance measure.

REVIEWED BY AUDITOR GENERAL

TABLE 9 » CLIENT SATISFACTION WITH TRADE POLICY BRANCH

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
3.a Per cent of clients satisfied with services provided by Trade Policy Branch.	86%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. The Ministry client satisfaction survey was not originally scheduled for 2007-08; however, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

The Ministry's 2007-08 client satisfaction survey included reporting of overall satisfaction based on the percentage of clients who were "satisfied" or "very satisfied". In 2007-08, 86 per cent of clients using the services of the Trade Policy branch were satisfied or very satisfied. This result represents a decrease of 4 per cent compared to the previous year (90 per cent satisfaction in 2006-07).

TABLE 10 » REPORTS/NARRATIVE RECORDS FOR MAJOR TRADE POLICY MEETINGS

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
3.b Reports/narrative records from major trade policy meetings are reported in the annual report.	100%	100%	100%

SOURCE: INTERNATIONAL AND INTERGOVERNMENTAL RELATIONS

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major trade policy meetings. These reports assess how the province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from major trade policy meetings. Narrative records for the major trade policy meetings are as follows:

Committee on Internal Trade (CIT) – June 10, 2008 (Vancouver, British Columbia)
Ministers responsible for internal trade endorsed a report from the Forum of Labour Market Ministers (FLMM), reached consensus on a dispute resolution enforcement mechanism, and agreed to meet before the end of 2008 to approve the specific amendments required to incorporate these new provisions into the *Agreement on Internal Trade (AIT)*. The CIT also discussed matters related to agriculture and negotiations on an energy chapter. The communiqué is available on the Internal Trade Secretariat's website at:

- www.ait-aci.ca

Committee on Internal Trade – December 5, 2008 (Ottawa, Ontario)

The Committee on Internal Trade approved changes to the *AIT's* chapters on labour mobility and dispute resolution. Additionally, Ministers agreed to receive draft text for an energy chapter at their June 2009 meeting and indicated that they look forward to receiving a final draft of the new Agriculture Chapter in 2009. The communiqué is available on the Internal Trade Secretariat's website at:

- www.ait-aci.ca

First Ministers' Meeting – January 16, 2009 (Ottawa, Ontario)

First Ministers agreed on revisions to provisions for labour mobility within Canada and government-to-government dispute resolution mechanisms under the *AIT*. The declaration regarding the amendments is available at the *AIT* website at:

- www.ait-aci.ca

At their meeting, First Ministers also discussed the current economic situation and measures that they could take to help alleviate some of the strain, including developing infrastructure, strengthening Canada's economy, and providing assistance for workers and the unemployed.

Alberta-British Columbia-Saskatchewan Joint Cabinet Meeting – March 13, 2009 (Vancouver, British Columbia)

At their inaugural joint cabinet meeting, the three Premiers agreed to work on a new economic partnership and economic innovation, consider a regional pension plan option, and co-ordinate efforts to reduce crime. The communiqué is available at:

- www.alberta.ca

International Trade Promotion and Investment Attraction

Goal four of the Ministry business plan relates to the core business of international relations. The focus of this goal is to "facilitate exports of Alberta's value-added goods and services and attract investment to Alberta." Building on industry strengths and employing the expertise of Alberta's international offices, the Ministry facilitated exports of manufactured products and professional, scientific, and technical services to target markets. The Ministry also promoted initiatives to attract, retain, and expand international investment in Alberta.

The Ministry's 2008–09 results related to this goal include:

- Organizing trade promotion and investment attraction events
- Facilitating market entry
- Building industry and government partnerships

Goal four is supported by Alberta's international offices. Additional information of the work of the international offices can be found in the annual *Alberta International Offices Activity Report*.

Organizing Trade Promotion and Investment Attraction Events

The Ministry collaborated with public- and private-sector partners to organize and deliver several trade promotion and investment attraction events to assist Alberta businesses in developing relationships with potential investors, partners, and customers. Efforts were also undertaken to promote Alberta to targeted companies within priority sectors and to capital investors as an attractive destination for international investment. Key results for 2008-09 included:

- The Ministry organized and managed Alberta International House (AIH) during the biennial Global Petroleum Show (GPS) in Calgary. GPS is a leading international oil and gas exhibition, which saw record attendance in 2008 of over 62,000 delegates from 97 countries. The AIH included the participation of other Alberta departmental representatives, key federal and industry associations, and 10 foreign national oil companies.
- The Ministry partnered with BioAlberta and Alberta Advanced Education and Technology to co-ordinate Alberta's participation at the BIO 2008 International Convention in San Diego. The Premier led a delegation of more than 100 leading Alberta biotech companies and industry supporters to the conference. A detailed description of this Premier-led mission is included in the "Goal Two Performance Measures" section of this report.
- The Ministry co-ordinated a mission for 11 Alberta companies to attend an event on oil productions in onshore fields in Salvador, Brazil. In Rio de Janeiro, Alberta companies met with executives from Petrobras and other Brazilian oil and gas institutions such as Organizacao Nacional da Industria do Petroleo (ONIP), Agencia Nacional do Petroleo (ANP), and Instituto Brasileiro de Petroleo (IBP). Alberta's excellence in onshore oil and gas operations was recognized in the Brazilian media through the publication of a series of articles in the country's prominent newspapers and industry magazines.

- The Ministry led a delegation of nine Alberta information communication technologies (ICT) companies to the Game Developers Conference in San Francisco. The conference is the largest industry event dedicated to computer, console, mobile, and online game creation.
- The Ministry partnered with the Canadian Consulate in Boston and Green Alberta to lead an investment mission to the Greenbuild International Conference and Exposition in Boston. Greenbuild is one of the world's largest business development events in the industry and was attended by over 30,000 delegates from 80 countries. Over 20 Alberta companies participated in the mission.
- The Ministry led a delegation of eight Alberta companies to CeBIT, the world's largest event for the ICT industry in Germany. Participation in CeBIT enabled the Alberta companies to promote their products and identify potential business partners. Participation also provided an opportunity to position Alberta as a Canadian and North American centre of excellence in the ICT sector and highlight Alberta's expertise in wireless technology products and solutions.
- A delegation from Japan's Ministry of Economy, Trade and Industry undertook a tour, facilitated by the Alberta Japan Office, of the oil sands in Fort McMurray. The Japanese delegation met with industry representatives and senior government officials and generated investment leads and business partnership opportunities.
- The Ministry organized a trade mission to the second Inter-Embassy IT & Mobile Forum (IEMF) showcase in Japan. The IEMF is an annual trade show and seminar event held at the Canadian Embassy in Tokyo for foreign wireless industries targeting the Japanese market. Seven Alberta companies participated in the event and were able to develop business contacts with participants from nine other countries.

Facilitating Market Entry

The Ministry assisted export-ready Alberta businesses to develop their capabilities to export products and services to international markets by showcasing Alberta internationally and encouraging export and trade development in targeted industry sectors. Key results for 2008-09 included:

- The Ministry partnered with Pulse Canada and Alberta Pulse Growers to lead a chef's seminar in Mexico City. With the support of the Alberta Mexico Office, the seminar highlighted pulse use in the food service sector.
- The Ministry organized a series of tabletop displays and product presentations to U.S. buyers in Alberta and in target markets in the Upper Midwest, the Pacific Northwest, California, and the East Coast. Product lines from over 30 Alberta companies received exposure to U.S. retailers, foodservice operators, and distributors. The events generated a number of export sales with new products listed and being tested in new U.S. markets.
- The Ministry partnered with the Canadian Consulate in Los Angeles to showcase Alberta companies' capabilities in aerospace, defence, and unmanned systems at the Armed

Forces Communications and Electronics Association West 2009 trade show and conference in San Diego. This mission supported market entry for 10 Alberta companies into the U.S. aerospace and defence sector and promoted Alberta as a destination for international investment and expansion.

- As part of its ongoing advocacy for market re-entry, the Alberta Korea Office in partnership with the Canada Beef Export Federation developed a comprehensive re-entry strategy for Alberta beef into Korea and hosted a seminar in Korea during the Canadian Cattlemen's Association November 2008 mission.

Building Industry and Government Partnerships

The Ministry partnered with the Canadian government, other provincial governments, foreign government agencies, international financial institutions, and industry associations to assist Alberta companies in building trade relations. Key results for 2008-09 included:

- In collaboration with Alberta Advanced Education and Technology and Western Economic Diversification Canada, the Ministry successfully launched the Alberta International Business Partnering Program, which focused on Greater China, California, and India. The program successfully introduced Alberta Information and Communications Technology (ICT) companies as well as life sciences companies to opportunities in the China and California markets and generated life sciences and ICT market intelligence reports for India.
- The Alberta Mexico Office partnered with the Canadian Foundation of the Americas and with the International Metropolis Secretariat of Citizenship and Immigration Canada to organize the first Expert Dialogue on Labour Mobility in North America. This event promoted dialogue between academic institutions and policy makers about labour mobility and migration in the North American context and sought to identify effective practices in managing labour mobility.
- The Ministry partnered with the World Bank and Inter-American Development Bank (IDB) to organize an energy-focused mission to expose senior executives of those agencies to Alberta's energy and industry capabilities. Following the visit, two Alberta companies' services were retained by the IDB.
- The Ministry collaborated with other provincial ministries, the National Research Council, Western Economic Diversification, and Edmonton Economic Development to co-ordinate a delegation of 10 Alberta companies to the Life Science Alley Conference in Minneapolis/St. Paul. The conference brought together life science companies from the midwestern U.S. and Canada for networking and business opportunities.
- In partnership with Western Economic Diversification Canada and the federal department of Foreign Affairs and International Trade, the Ministry co-ordinated an incoming mission of Canadian Trade Commissioners from Latin America and the Caribbean. The mission was an opportunity to provide information about new and emerging opportunities in Alberta, with a focus on the ICT, aerospace, life sciences, and environmental technologies sectors.

Goal Four Performance Measures

In prior years, the Office of the Auditor General applied specified procedures to all ministry performance measures included in the annual report. In the current year, the Office of the Auditor General conducted a limited assurance engagement (review) of a selection of performance measures that are identified in the annual report as "Reviewed by Auditor General." The measures were selected for review by ministry management based on the following criteria established by government:

- Enduring measures that best represent the goal and mandated initiatives
- Measures have well established methodology and reporting of data
- Measures have outcomes over which the government has a greater degree of influence
- Each goal has at least one reviewed performance measure.

REVIEWED BY AUDITOR GENERAL

TABLE 11 » CLIENT SATISFACTION WITH INTERNATIONAL OFFICES AND TRADE DIVISION

		2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
4.a	Per cent of clients satisfied with services provided by International Offices and Trade division.	89%	n/a	n/a

SOURCE: BIENNIAL SURVEY CONDUCTED BY RESEARCH INNOVATIONS IN 2007-08

Client satisfaction is a key measure of the Ministry's performance. A "client" is defined as anyone receiving services from the Ministry. Both internal (provincial government) and external (non-provincial government) clients are surveyed, usually on a biennial basis. The Ministry client satisfaction survey was not originally scheduled for 2007-08; however, clients were surveyed in 2007-08 in order to begin alternating the survey year with the international offices survey. For more information on the Ministry's client satisfaction survey, refer to the Performance Measures Methodology section of this report.

In 2007-08, 89 per cent of clients using the services of the International Offices and Trade division reported being "satisfied" or "very satisfied" with the services provided. This result represents an increase of 11 per cent compared to last year (77.6 per cent satisfaction in 2006-07), and exceeds the Ministry's business plan target of 78 per cent.

TABLE 12 » CLIENT SATISFACTION WITH ALBERTA'S INTERNATIONAL OFFICES

	2007-08 RESULT	2008-09 RESULT	2008-09 TARGET
4.b Per cent of clients satisfied with the services of international offices	91%	86%	91%

SOURCE: BIENNIAL SURVEY CONDUCTED BY BANISTER RESEARCH & CONSULTING

Clients of Alberta's international offices are surveyed every two years, via a questionnaire (exit survey) distributed by nine different offices located in countries around the world. For more information on the international offices survey, refer to the "Performance Measures Methodology" section of this report.

Client satisfaction with the services from the international offices* remained high at 86 per cent for 2008–09, with 99 per cent of clients responding they would use the services of the offices again in the future. As part of its commitment to continuous improvement, the International Offices will review its mix of services to ensure client needs continue to be met.

* The Alberta Washington Office is surveyed separately and not included in these results.

FINANCIAL INFORMATION

Table of Contents

40 Auditor's Report

41 Financial Statements

- 41 Statement of Operations
- 42 Statement of Financial Position
- 43 Statement of Cash Flows
- 44 Notes to the Financial Statements
- 50 Schedules to the Financial Statements
  - 50 Schedule 1. Revenues
  - 51 Schedule 2. Expenses – Directly Incurred Detailed by Object
  - 52 Schedule 3. Budget
  - 53 Schedule 4. Comparison of Expenses – Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget
  - 54 Schedule 5. Salary and Benefits Disclosure
  - 55 Schedule 6. Related Party Transactions
  - 56 Schedule 7. Allocated Costs

Auditor's Report

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of International and Intergovernmental Relations as at March 31, 2009 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry as at March 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

ORIGINAL SIGNED BY

Fred Dunn, FCA
Auditor General

Edmonton, Alberta
June 10, 2009

Financial Statements

STATEMENT OF OPERATIONS

Year ended March 31, 2009

(IN THOUSANDS)

	2009		RESTATED 2008
	BUDGET (SCHEDULE 3)	ACTUAL	ACTUAL
Revenues (SCHEDULE 1)			
Other Revenue	$ 40	$ 113	$ 8
	40	113	8
Expenses - Directly Incurred (NOTE 2B AND SCHEDULE 7)			
Voted (SCHEDULES 2 AND 4)			
Ministry Support Services	5,094	4,768	3,886
Intergovernmental Relations	4,819	4,020	3,622
International Relations	19,258	19,350	18,053
	29,171	28,138	25,561
Statutory (SCHEDULES 2 AND 4)			
Valuation Adjustments			
Provision for Vacation Pay	-	236	106
	-	236	106
	29,171	28,374	25,667
Net Operating Results	$ (29,131)	$ (28,261)	$ (25,659)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF FINANCIAL POSITION

As at March 31, 2009

(IN THOUSANDS)

	2009	RESTATED 2008
ASSETS		
Cash and Cash Equivalents	$ 1,978	$ 1,974
Accounts Receivable (Note 4)	107	25
Advances (Note 5)	1,059	950
Tangible Capital Assets (Note 6)	317	399
	$ 3,461	$ 3,348
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 4,883	$ 5,031
NET LIABILITIES		
Net Liabilities at Beginning of Year	(1,683)	(1,659)
Net Operating Results	(28,261)	(25,659)
Net Financing Provided from General Revenues	28,522	25,635
Net Liabilities at End of Year	(1,422)	(1,683)
	$ 3,461	$ 3,348

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31, 2009

(IN THOUSANDS)

	2009	RESTATED 2008
Operating Transactions		
Net Operating Results	$ (28,261)	$ (25,659)
Non-Cash Items:		
Amortization	117	128
Valuation Adjustments	236	106
	(27,908)	(25,425)
Increase (Decrease) in Accounts Receivable	(82)	48
Decrease in Accounts Payable and Accrued Liabilities	(384)	(138)
Cash Applied to Operating Transactions	(28,374)	(25,515)
Capital Transactions		
Acquisition of Tangible Capital Assets	(35)	(76)
Investing Transactions		
Increase in Advances	(109)	(49)
Financing Transactions		
Net Financing Provided from General Revenues	28,522	25,635
Increase (Decrease) in Cash and Cash Equivalents	4	(5)
Cash and Cash Equivalents, Beginning of Year	1,974	1,979
Cash and Cash Equivalents, End of Year	$ 1,978	$ 1,974

The accompanying notes and schedules are part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

Year ended March 31, 2009

NOTE 1 AUTHORITY AND PURPOSE

The Ministry of International and Intergovernmental Relations operates under the authority of the *Government Organization Act, Chapter G-10, Revised Statutes of Alberta 2000*.

The purpose of the Ministry is to advance Alberta's interests by leading government-wide strategies that capitalize on Alberta's regional, national and global relationships and opportunities. The Ministry fulfils this role by focusing on the following four goals:

- Advance the interests of Alberta as an equal partner in a strengthened, united Canada.
- Build and maintain effective international relations and strategies.
- Advocate Alberta's interests in trade and investment liberalization internationally and domestically.
- Facilitate exports of Alberta's value-added goods and services and attract investment in Alberta.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. The PSAB financial presentation standard for government summary financial statements has been modified to more appropriately reflect the nature of the departments.

(a) Reporting Entity

The reporting entity is the Ministry of International and Intergovernmental Relations for which the Minister of International and Intergovernmental Relations is accountable. The Ministry Annual Report provides a comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance and Enterprise. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net financing provided from (for) General Revenues is the difference between all cash receipts and all cash disbursements made.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

Expenses

DIRECTLY INCURRED

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

Grants are recorded as expenses when authorized and all eligibility criteria have been met.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- Amortization of tangible capital assets.
- Pension costs which comprise the cost of employer contributions for current service of employees during the year.
- Valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

INCURRED BY OTHERS

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 7.

Assets

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $100,000 and the threshold for all other tangible capital assets is $5,000.

Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Net Liabilities

Net liabilities represent the difference between the carrying value of assets held by the Ministry and its liabilities.

Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash and cash equivalents, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short-term nature of these instruments.

Foreign Currency Transactions

The Ministry uses the temporal method to translate foreign currency transactions as follows:

- Monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- Expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

NOTE 3 GOVERNMENT REORGANIZATION

(in thousands)

The Ministry of International and Intergovernmental Relations was established as a result of restructuring of government ministries announced on March 12, 2008 and other transfers of responsibilities to and from other departments. Comparatives for 2008 have been restated as if the Ministry had always been assigned with its current responsibilities. Net liabilities on March 31, 2007 are made up as follows:

Net liabilities as previously reported by International, Intergovernmental and Aboriginal Relations	$ (9,500)
Transfer to the Ministry of Aboriginal Relations	7,841
Net liabilities at March 31, 2007	$ (1,659)

The Investment Attraction Program was also transferred from the former Ministry of Employment, Immigration and Industry with no effect to March 31, 2007 net liabilities.

NOTE 4 ACCOUNTS RECEIVABLE

(in thousands)

	2009			2008
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	$ 107	$ -	$ 107	$ 25

Accounts receivable are unsecured and non-interest bearing.

NOTE 5 ADVANCES

(in thousands)

	2009	2008
	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Travel and Other Advances	$ 1,059	$ 950

NOTE 6 TANGIBLE CAPITAL ASSETS

(in thousands)

	EQUIPMENT[a]	COMPUTER HARDWARE AND SOFTWARE	2009 TOTAL	2008 TOTAL
Estimated Useful Life	5 - 10 years	3 -10 years		
Historical Cost				
Beginning of year	$ 816	$ 183	$ 999	$ 923
Additions	35	-	35	76
	$ 851	$ 183	$ 1,034	$ 999
Accumulated Amortization				
Beginning of year	$ 467	$ 133	$ 600	$ 472
Amortization	84	33	117	128
	$ 551	$ 166	$ 717	$ 600
Net book value at March 31, 2009	$ 300	$ 17	$ 317	
Net book value at March 31, 2008	$ 349	$ 50		$ 399

[a] Equipment includes office equipment and furniture.

NOTE 7 CONTRACTUAL OBLIGATIONS

(in thousands)

	2009	2008
Service Contracts	$ 256	$ 469
Grants	25	-
	$ 281	$ 469

The aggregate amounts payable for the unexpired terms of these contractual obligations are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2010	$ 256	$ -	$ 256
2011	-	25	25
	$ 256	$ 25	$ 281

NOTE 8 OTHER BUSINESS RELATIONSHIPS - CAPC

(in thousands)

Effective February 2009, the Province of Alberta renewed the agreement with the China National Petroleum Corporation (CNPC), for a further 10-year period, expiring in February 2019. The CNPC-Alberta Petroleum Centre (CAPC) is located in Beijing, People's Republic of China. The main purpose of CAPC is to promote the transfer of advanced petroleum and environment related science and technology between China and Alberta. The CAPC Board of Directors includes up to eight Alberta directors appointed by the Province of Alberta and up to 10 CNPC-appointed directors. As at March 31, 2009, the province had six directors on the CAPC Board. During the year, the Ministry contributed $921 (2008 – $784) towards operations and training programs, and $ 0 (2008 – $25) towards upgrading the Centre's equipment. These amounts are included in the Ministry's financial statements under the element "International Offices" (Schedule 4).

NOTE 9 DEFINED BENEFIT PLANS

(in thousands)

The Ministry participates in the multi-employer Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $1,684 for the year ended March 31, 2009 (2008 - $1,421).

NOTE 9 DEFINED BENEFIT PLANS (continued)
(in thousands)

At December 31, 2008, the Management Employees Pension Plan reported a deficiency of $568,574 (2007 – a deficiency of $84,341) and the Public Service Pension Plan reported a deficiency of $1,187,538 (2007 – $92,509 as restated). At December 31, 2008, the Supplementary Retirement Plan for Public Service Managers had a surplus of $7,111 (2007 – a surplus of $1,510).

The Ministry also participates in two multi-employer Long-Term Disability Income Continuance Plans. At March 31, 2009, the Bargaining Unit Plan reported an actuarial deficiency of $33,540 (2008 – $6,319) and the Management, Opted Out and Excluded Plan an actuarial deficiency of $1,051 (2008 – actuarial surplus of $7,874). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 10 COMPARATIVE FIGURES

Certain 2008 figures have been reclassified to conform to the 2009 presentation.

NOTE 11 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer and the Deputy Minister of International and Intergovernmental Relations.

SCHEDULES TO THE FINANCIAL STATEMENTS

SCHEDULE 1

Revenues

Year ended March 31, 2009

(IN THOUSANDS)

	2009		RESTATED 2008
	BUDGET	ACTUAL	ACTUAL
Other Revenue			
Refund of Expenditure	$ 15	$ 90	$ -
Others	25	23	8
	$ 40	$ 113	$ 8

SCHEDULE 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2009

(IN THOUSANDS)

	2009		RESTATED 2008
	BUDGET	ACTUAL	ACTUAL
Voted:			
Salaries, Wages and Employee Benefits	$ 18,386	$ 19,719	$ 16,191
Supplies and Services	12,504	9,486	8,496
Grants	-	668	593
Financial Transactions and Other	125	101	153
Amortization of Tangible Capital Assets	139	117	128
Total Voted Expenses	$ 31,154	$ 30,091	$ 25,561
Less Recovery from Support Service Agreements with Related Parties[a]	(1,983)	(1,953)	-
	$ 29,171	$ 28,138	$ 25,561
Statutory:			
Valuation Adjustments			
Provision for Vacation Pay	-	236	106
	$ -	$ 236	$ 106

[a] The Ministry provides corporate services to the Ministry of Aboriginal Relations as of April 1, 2008. Costs incurred by the Ministry for these services are recovered from the Ministry of Aboriginal Relations.

SCHEDULE 3

Budget

Year ended March 31, 2009

(IN THOUSANDS)

	2008-09 AUTHORIZED BUDGET
Revenues	
Other Revenue	$ 40
	40
Expenses - Directly Incurred:	
Voted Expenses	
Ministry Support Services	5,094
Intergovernmental Relations[a]	4,819
International Relations[a]	19,258
	29,171
Statutory Expenses	
Valuation Adjustments	
Provision for Vacation Pay	-
Net Operating Results	$ (29,131)
Equipment/Inventory Purchases (EIP)	$ 25

[a] Internal reallocation occurred after publication of estimates document.

SCHEDULE 4

Comparison of Expenses - Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget

Year ended March 31, 2009

(IN THOUSANDS) VOTED EXPENSE, EIP AND CAPITAL INVESTMENT	2008-09 AUTHORIZED BUDGET	2008-09 ACTUAL[a]	UNEXPENDED (OVER EXPENDED)
Ministry Support Services			
1.0.1 Minister's Office	$ 461	$ 461	$ -
1.0.2 Deputy Minister's Office	550	544	6
1.0.3 Communications	636	625	11
1.0.4 Corporate Services			
- Expense	3,447	3,138	309
- EIP	25	35	(10)
	5,119	4,803	316
Intergovernmental Relations			
2.0.1 Canadian Intergovernmental Relations	3,339	2,552	787
2.0.2 Trade Policy	1,480	1,468	12
	4,819	4,020	799
International Relations			
3.0.1 International Relations	11,824	11,492	332
3.0.2 International Offices	7,434	7,858	(424)
	19,258	19,350	(92)
	29,196	28,173	1,023
Expense	$ 29,171	$ 28,138	$ 1,033
Equipment/Inventory Purchases	25	35	(10)
	29,196	28,173	1,023
Statutory Expenses			
Valuation Adjustments	$ -	$ 236	$ (236)
	$ -	$ 236	$ (236)

[a] Includes achievement bonus amounting to $765

SCHEDULE 5

Salary and Benefits Disclosure

Year ended March 31, 2009

	2009				2008
	BASE SALARY[1]	OTHER CASH BENEFITS[2]	OTHER NON-CASH BENEFITS[3]	TOTAL	TOTAL
Deputy Minister[4][5]	$211,895	$290,584	$ 51,333	$553,812	$325,992
Minister - Counsellor (Alberta)[4][5]	253,668	63,046	220,074	536,788	349,931
Executives					
Assistant Deputy Minister - International Relations[5]	174,154	240,144	43,673	457,971	226,104
Assistant Deputy Minister - Canadian Intergovernmental Relations	181,197	45,786	43,635	270,618	241,461
Assistant Deputy Minister - Corporate Services[6]	155,418	25,154	39,212	219,784	176,163
Executive Director - Human Resources[6]	133,032	15,964	32,553	181,549	173,526

Total salary and benefits relating to a position are disclosed.
Schedule prepared in accordance with Treasury Board Directive 12/98 as amended.

[1] Base salary includes pensionable base pay.

[2] Other cash benefits include bonuses, vacation payouts, and lump sum payments.

[3] Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees - including tuition fees for dependent children residing with internationally posted employees.

[4] Automobile provided, no dollar amount included in other non-cash benefits.

[5] The position was occupied by two individuals at different times during 2008-09.

[6] The incumbent's services are shared with the Department of Aboriginal Relations which contributes its own share of the cost of salary and benefits. Full salary and benefits are disclosed in this schedule.

SCHEDULE 6

Related Party Transactions

Year Ended March 31, 2009

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties. These transactions are recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	2009	2008
Revenues		
Grants	$ -	$ -
Expenses – Directly Incurred		
Supplies and Services Provided by Other Ministries	$ 216	$ 68
Receivable from	$ 92	$ -

The above transactions do not include support-service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 7.

	2009	2008
Expenses – Incurred by Others		
Accommodation	$ 3,506	$ 3,267
Legal	116	136
Air transportation	184	58
Business Services & Other	734	745
	$ 4,540	$ 4,206

SCHEDULE 7

Allocated Costs

Year ended March 31, 2009

(IN THOUSANDS)

	2009							RESTATED 2008
		EXPENSES - INCURRED BY OTHERS				VALUATION ADJUSTMENTS		
	EXPENSES[1]	ACCOM-MODATION COSTS[2]	LEGAL SERVICES[3]	AIR TRANS-PORTATION	BUSINESS SERVICES & OTHER	VACATION PAY	EXPENSES	EXPENSES
Ministry Support Services	$ 4,768	$ 348	$ 7	$ -	$ 156	$ 68	$ 5,346	$ 4,984
Intergovernmental Relations	4,020	370	106	92	289	36	4,913	4,088
International Relations	19,350	2,788	3	92	289	132	22,654	20,801
	$28,138	$3,506	$ 116	$ 184	$ 734	$ 236	$ 32,914	$ 29,873

[1] Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

[2] Costs shown for Accommodation on Schedule 6, allocated by square footage.

[3] Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

OTHER INFORMATION

Performance Measures Methodology

Client Satisfaction Survey

Performance Measures 1.a, 2.a, 2.b, 3.a, and 4.a: Client Satisfaction with Canadian Intergovernmental Relations (1.a), International Relations (2.a), Alberta Office in Washington (2.b), Trade Policy (3.a), and International Trade (4.a).

In 2007, a review of all Ministry client satisfaction surveys was conducted, which resulted in one combined biennial survey for all Ministry client satisfaction surveys, except the International Offices biennial survey (performance measure 4.b). The survey for performance measures 1.a, 2.a, 2.b and 3.a was administered in 2007-08 in order to begin alternating the survey year with the international offices survey.

The survey was conducted between April 28 and May 20, 2008 by Research Innovations, an indepdendent consultant. A total of 675 invitations to complete an online survey were sent, with 12 e-mail addresses found to be inaccurate, for an adjusted total number of 663 invitations. A total of 323 clients completed the survey; an overall response rate of 49 per cent. Of clients responding, 142 (44 per cent) were internal clients (provincial government) and 181 (56 per cent) were external clients.

The Ministry's performance measures are based on an overall satisfaction question, which remained unchanged from the previous survey. This question was asked for the five program areas corresponding to the five performance measures shown below. If a respondent indicated in a preceding question that he/she did not use the program area's services, the respondent was not prompted to answer the satisfaction question.

TABLE 13 » **CLIENT SATISFACTION SURVEY QUESTIONS**

PROGRAM AREA	QUESTION	PERFORMANCE MEASURE
Canadian Intergovernmental Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	1.a Client satisfaction with services provided by Canadian Intergovernmental Relations.
International Relations	Overall, how satisfied are you with the services that you received in the past 12 months?	2.a Client satisfaction with services provided by International Relations.
Alberta Washington Office	When thinking about the services of the Alberta Washington Office, how satisfied are you with that service?	2.b Client satisfaction with the services of the Alberta Office in Washington.
Trade Policy	Overall, how satisfied are you with the services that you received in the past 12 months?	3.a Client satisfaction with services provided by Trade Policy.
International Offices and Trade	Overall, how satisfied are you with the services that you received in the past 12 months?	4.a Percentage of clients satisfied with the services provided by International Trade.

The questions allowed for the following closed-alternative responses (with the assigned value in brackets): very satisfied (5), satisfied (4), neither (3), dissatisfied (2), or very dissatisfied (1). The percentage of respondents that responded "satisfied" or "very satisfied" were added together to determine the performance measure result.

Reports and Narrative Records

1.b, 2.d, and 3.b – Reports/narrative records from First Ministers or Premiers intergovernmental meetings (1.b), major international meetings and missions (2.d), and major trade policy meetings (3.b) are reported in the annual report.

Reports and narrative records from intergovernmental meetings, international meetings, missions, and major trade policy meetings involving the Ministry are prepared throughout the year. The performance measure result is the percentage of the reports and narrative records from these meetings that are included in the annual report.

International Mission Expenses

2.c – International mission expenses of the Premier and Minister are posted on the department's website within two months of the mission's conclusion.

Mission expenses of the Premier and the Minister are compiled by the Ministry, posted to the Government of Alberta website, and linked to the department website. The Public Affairs Bureau provides the Ministry with posting date confirmation.

The reports of missions undertaken by other ministers and MLAs on behalf of the Premier or the Minister are also included. The expenditure report includes expenses for travel, accommodation, meals, receptions and hosting, and incidental and miscellaneous expenses. The performance measure result is the percentage of the expense reports that are posted within two months of the mission's conclusion.

International Offices Client Satisfaction Survey

4.b – Per cent of clients satisfied with services of international offices (biennial survey).

The per cent of clients satisfied with the services of the international offices was obtained from an exit survey distributed by the international office staff from April 1, 2008, to March 31, 2009. Surveys are distributed to clients who have received services from International Office Staff by email, hard copy, or fax.

An external consultant (Banister Research & Consulting) was contracted to collect the surveys, tabulate the results, and prepare a final report.

The survey questionnaire includes an overall satisfaction question using a five-point satisfaction scale (very satisfied, somewhat satisfied, neutral, somewhat dissatisfied, and very dissatisfied). The data indicating the per cent of respondents who stated they were very satisfied or somewhat satisfied are used to report on this measure.

The external consultant received 425 completed questionnaires (of a total of 760 questionnaires distributed), resulting in a response rate of 56 per cent. A breakdown of response rate by individual office is shown on the following page.

International Office	Surveys Administered	Surveys Collected	Response Rate
Japan	84	66	79%
Korea	72	33	46%
China	123	111	90%
United Kingdom	93	46	49%
Taiwan	55	44	80%
CAPC	170	43	25%
Hong Kong	68	33	49%
Germany	27	17	63%
Mexico	68	32	47%
TOTAL	**760**	**425**	**56%**

The performance measure was determined from the following question: "Thinking about all the services, how would you rate your overall satisfaction?" It was a closed-alternative question based on a five-point scale: very dissatisfied, somewhat dissatisfied, neutral, somewhat satisfied, and very satisfied. The performance measure is the per cent of respondents that indicated they were either somewhat satisfied or very satisfied.

Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
15/03/2009	Alberta-Canada: Agriculture and Agri-Food, "Investment Agreement: Assess Agronomic Value of Digestate-Derived Products to Increase Product Marketability and to Determine Economic Hauling Distance for Nutrient Export from Areas of Confined Feeding Operations"	Advanced Education and Technology
13/03/2009	Alberta-Canada: Environment, "Western Economic Partnership Agreement"	Advanced Education and Technology
4/03/2009	Alberta-Canada: Citizenship and Immigration, "Memorandum of Understanding on the Francophone Initiative"	Advanced Education and Technology
2/02/2009	Alberta-Canada: National Research Council – National Institute for Nanotechnology, "Alberta Advanced Education and Technology Research Grant Agreement to Develop a Research and Utilization Roadmap for Nanocrystalline Cellulose"	Advanced Education and Technology
1/02/2009	Alberta-British Columbia: Finance-Nova Scotia: Education, "Memorandum of Understanding to Share the Section 5970 Audit of Resolve Corp. by Ernst & Young"	Advanced Education and Technology
29/01/2009	Alberta-Jalisco, Mexico, "Memorandum of Understanding Connecting the Industrial Sector and Public Sector Entities for Collaborative Research and Development Opportunities"	Advanced Education and Technology
26/01/2009	Alberta-Mexico: National Council of Science and Technology of the United Mexican States, "Letter of Intent on Higher Education"	Advanced Education and Technology
16/11/2008	Alberta-Ontario: Training, Colleges and Universities-University of Waterloo, "Tripartite Optometry Agreement"	Advanced Education and Technology
5/09/2009	Alberta-Hungary: Education and Culture, "Memorandum of Understanding on Cooperation in Areas of Shared and Mutual Interest in Higher Education and Research"	Advanced Education and Technology
4/09/2009	Alberta-Czech Republic: Education, "Memorandum of Understanding on Cooperation in the Field of Higher Education and Research"	Advanced Education and Technology
1/09/2008	Alberta-British Columbia: Labour and Citizen's Services, "Individual Learning Modules Licence Agreement"	Advanced Education and Technology
1/09/2008	Alberta-Canada: Agriculture and Agri-Food, "Investment Agreement: Reducing Respiratory Disease in Feedlot Cattle by Treatment with Bacteriophage(s) Specific for Mannheimia Haemolytica"	Advanced Education and Technology
8/07/2008	Alberta-Canada: Agriculture and Agri-Food, "Investment Agreement: Intelligent Fertilizing – Phase 1, Root Exudates, Model Nano-Biosensors and Polymers for Synchronizing the Release of Nitrogen from Fertilizer with its Update by Wheat and Canola"	Advanced Education and Technology
17/06/2008	Alberta-Canada: Statistics Canada, "Letter of Agreement to Conduct 2007–08 and Estimates for 2008–09 Survey of Scientific Activities of Alberta's Departments and Agencies"	Advanced Education and Technology

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
22/05/2009	Alberta-China: Province of Guangdong, "Memorandum of Understanding Connecting the Industrial Sector and Public Sector Entities for Collaborative Research and Development Opportunities"	Advanced Education and Technology
1/04/2008	Alberta-Diversified Livestock Fund of Alberta Ltd.-Canada: Agriculture and Agri-Food, "Investment Agreement: Optimizing Slaughter Strategies to Manage Antemortem Stress, Carcass and Meat Quality (Phase I: Bison Study)"	Advanced Education and Technology
1/04/2008	Alberta-Canada: Agriculture and Agri-Food, "Investment Agreement: Development of High-Yielding Dry Bean Cultivars with Improved Seed Quality and Disease Resistance for Alberta"	Advanced Education and Technology
26/03/2009	Alberta-Canada: Agriculture and Agri-Food, "A Bilateral Agreement to Implement Growing Forward: A Federal-Provincial-Territorial Agreement on Agriculture, Agri-Food and Agri-Based Products Policy"	Agriculture and Rural Development
26/03/2009	Alberta-Canada: "Consolidated Contribution Agreement to Facilitate the Flow of Funds for Designated Programs under Growing Forward: A Federal-Provincial-Territorial Framework Agreement on Agriculture, Agri-Food and Agri-Based Products Policy"	Agriculture and Rural Development
3/02/2009	Alberta-Canada: Agriculture and Agri-Food, "Agreement Establishing the Facilitation of the Disposal of Specified Risk Materials Program: Amending Agreement No. 1"	Agriculture and Rural Development
26/01/2009	Alberta-Canada: Canadian Food Inspection Agency, "Canada and Alberta Bovine Spongiform Encephalopathy Surveillance Pilot Program, Schedule B (Amendment)"	Agriculture and Rural Development
02/01/2009	Alberta-Canada: Canadian Food Inspection Agency, "Memorandum of Understanding to Participate in the National Foot-and-Mouth Disease Operating Policy and Procedures for Canadian Animal Health Surveillance Network"	Agriculture and Rural Development
24/10/2008	Alberta-China: Agriculture, "Memorandum of Understanding on Strengthening Cooperation in Agriculture and Agri-Food Production and Processing"	Agriculture and Rural Development
1/10/2008	Alberta-British Columbia: Community Development, "Memorandum of Understanding on Rural Development"	Agriculture and Rural Development
4/09/2008	Alberta-Canada: Canadian Food Inspection Agency, "Addendum to the Alberta Interchange Secondment Agreement – Greg Orriss"	Agriculture and Rural Development
10/07/2008	Alberta-Canada: Agriculture and Agri-Food, "Growing Forward: A Federal-Provincial Territorial Framework Agreement on Agriculture, Agri-Food and Agri-Based Products"	Agriculture and Rural Development
1/07/2008	Alberta-Canada: Canadian Food Inspection Agency, "National Bovine Spongiform Encephalopathy Surveillance Programs, Schedule A (Legal Amendment)"	Agriculture and Rural Development
21/04/2008	Alberta-Canada: Canadian Food Inspection Agency and Public Health Agency of Canada, "Memorandum of Understanding Concerning the Chemical, Biological, Radiological or Nuclear Research and Technology Initiative (CRTI) – Canadian Animal Health Surveillance Network (Amendment)"	Agriculture and Rural Development

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
1/04/2008	Alberta-Canada: Agriculture and Agri-Food, "Collateral Agreement for the Delivery of Environmental Programming under the Growing Forward Continuity Agreement"	Agriculture and Rural Development
1/04/2008	Alberta-Yukon: Energy, Mines and Resources, Agriculture Branch, "Letter of Understanding on the Screening of Elk and Reindeer Tissue Samples"	Agriculture and Rural Development
2/03/2009	Alberta-Canada: Environment, "Memorandum of Understanding on Hydrologic Analysis of Lakes in Saskatchewan and Manitoba using Stable Isotopes"	Alberta Research Council
20/02/2009	Alberta-Petroleum Research Centre Inc. (Natural Resources Canada and Saskatchewan Research Council), "Work Order for No. 10 Pressure Maintenance at Cyclic Solvent Well using Gas Injection at Offset Wells"	Alberta Research Council
19/01/2009	Alberta-Canada: Indian and Northern Affairs, "Memorandum of Understanding: Isotope-Evaporation Data Analysis and Report"	Alberta Research Council
15/12/2008	Alberta-Canada: Health, "Agreement: Analysis of Fuel for Lead Isotopes"	Alberta Research Council
18/11/2008	Alberta-Canada: Environment, "Agreement: Acid and Neutral Pharmaceutical Testing of Water Samples"	Alberta Research Council
5/11/2008	Alberta-Canada: Health, "Agreement Amendment: Gravimetric Pre-Weighting of Teflon and PUF Filters using Electronic Micro-Balance"	Alberta Research Council
1/11/2008	Alberta-Canada: Natural Resources – Centre for Mineral and Energy Technology, "Contribution Agreement: Interaction of Cement and CO2, and its Effect on Wellbore Integrity"	Alberta Research Council
1/11/2008	Alberta-Canada: Natural Resources – Centre for Mineral and Energy Technology, "Contribution Agreement: Relative Permeability Character of Various Rocks in Western Canada for CO2/Brine Systems"	Alberta Research Council
1/11/2008	Alberta-Canada: Natural Resources – Centre for Mineral and Energy Technology, "Contribution Agreement: Geochemical Assessment of Acid Gas Reactions at Zama"	Alberta Research Council
1/11/2008	Alberta-Canada: Natural Resources – Centre for Mineral and Energy Technology, "Agreement: Loan of Rotating Cage System"	Alberta Research Council
4/09/2008	Alberta-Saskatchewan: Environment, "Agreement: Delineation of Topographic Drainage Boundaries"	Alberta Research Council
1/09/2008	Alberta-Korea: Chonbuk National University, "Consulting Agreement: Supporting Technology Transfer for ARC Technology in Solid Oxide Fuel Cells"	Alberta Research Council
1/09/2008	Alberta-Canada: Natural Resources, "Letter of Agreement: Technical Components of National Atlas of CO2 Storage Capacity in Canada"	Alberta Research Council
18/08/2008	Alberta-Canada: Agriculture and Agri-Food, "Expansion of the Groundwater Observation Well Network into the Red Deer River Basin"	Alberta Research Council

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
18/08/2008	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement: Analysis of 10 Groundwater Observation Well Network Wells"	Alberta Research Council
21/07/2009	Alberta-Canada: Natural Resources – Centre for Mineral and Energy Technology, "Quotation: Supplying Petroleum Analysis Services to CANMET in Devon for 2008–2010"	Alberta Research Council
23/06/2008	Alberta-Canada: Environment, "Agreement: Glyphosate, AMPA, and Glufosinate Analyses"	Alberta Research Council
1/05/2008	Alberta-Canada: National Research Council, "Information Services Provided to Industrial Technical Advisors under IRAP Program"	Alberta Research Council
7/04/2009	Alberta-Canada: Health, "Agreement: Gravimetric Analysis of Particulate Matter Collected on a Teflon Filter and PUF Impactor"	Alberta Research Council
1/04/2008	Alberta-Canada: Natural Resources, Centre for Mineral Energy and Technology, "Master Agreement to Provide Estimates for Machine Stop Services or Products on an As-Required Basis"	Alberta Research Council
1/04/2008	Alberta-Canada: Natural Resources, Centre for Mineral Energy and Technology, "Letter of Agreement: Providing Library Services to Natural Resources Canada at the Western Research Centre 2008–09"	Alberta Research Council
1/04/2008	Alberta-Canada: Agriculture and Agri-Food-Alberta Crop Industry Development Fund Inc.-Carleton University-Centre de Recherche sue les Grains-Concordia University-Ecole Polytechnique-Greenfield Ethanol Inc.-University of Alberta-University of Lethbridge, "Contribution Agreement for the Canadian Triticale Biorefinery Initiative Network"	Alberta Research Council
1/04/2008	Alberta-Canada: Agriculture and Agri-Food-Biolin Research Inc.-Composites Innovation Centre Manitoba-FPInnovations-Flax Canada 2015 Inc.-Indian Head Agricultural Research Foundation-Lanaupole Fibre-Manitoba Zero Tillage Research Association-McGill University-Ontario Hemp Alliance-Parkland Crop Diversification Foundation-Queen's University-Schweitzer-Mauduit Canada Inc.-Tekle Technical Services-The Natural Step Canada-University of New Brunswick-University of Toronto-University of Waterloo-Wheatland Conservation Area, "Contribution Agreement under the Agricultural Bioproducts Innovation Program with Respect to the Natural Fibres for the Green Economy Network"	Alberta Research Council
1/07/2008	Alberta-Canada: Indian Affairs and Northern Development-Lesser Slave Lake Indian Regional Council, "2008 Child, Youth, and Family Enhancement Agreement"	Children and Youth Services
18/10/2008	Alberta-United Kingdom: Culture, Media, and Sport – Natural History Museum Trading Company Ltd., "Agreement Relating to the Tour of The Wildlife Photographer of the Year Exhibition in Canada"	Culture and Community Spirit
1/03/2009	Alberta-Northwest Territories: Education, Culture, and Employment, "Licence Agreement for Assessment Materials"	Education
1/03/2009	Alberta-New Brunswick: Education, "Licence Agreement for Assessment Materials"	Education

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
1/01/2009	Alberta-Nunavut, "Licence Agreement for Assessment Materials"	Education
1/09/2008	Alberta-Northwest Territories: Education, Culture, and Employment, "Licence Agreement for Assessment Materials"	Education
20/02/2009	Alberta-Canada: Human Resources and Skills Development, "Agreement for Canada-Alberta Cooperation on Immigration – Annex B Temporary Foreign Workers"	Employment and Immigration
1/10/2008	Alberta-Philippines: Labour and Employment, "Memorandum of Understanding Concerning Cooperation in Human Resource Deployment and Development"	Employment and Immigration
2/09/2008	Alberta-Canada: Human Resources and Skills Development, "Canada-Alberta Labour Market Agreement"	Employment and Immigration
1/04/2008	Alberta-Saskatchewan: Advanced Education, Employment and Labour, "Alberta-Saskatchewan International Qualifications Assessment Service Agreement"	Employment and Immigration
1/04/2008	Alberta-Canada: Agriculture and Agri-Food, "Canada-Alberta Agreement for the Delivery of the Canadian Agricultural Skills Service"	Employment and Immigration
1/04/2008	Alberta-Yukon: Energy, Mines, and Resources, "2008–09 Audit Services Agreement"	Energy
1/04/2008	Alberta-Canada: Environment, "Canada-Alberta Agreement on Hydrometric Monitoring for Fiscal Year 2008–2009"	Environment
17/03/2009	Alberta-Canada: Canada Revenue Agency "Security Requirements to Supplement the Agreement to Exchange Information and Enhance Cooperation (19 August 1996)"	Finance and Enterprise
21/01/2009	Alberta-Canada: Finance "Mav 1 Senior Note Indemnity Agreement"	Finance and Enterprise
21/01/2009	Alberta-Canada: Finance "Mav 2 Senior Note Indemnity Agreement"	Finance and Enterprise
13/01/2009	Alberta-Newfoundland and Labrador-Nova Scotia-Prince Edward Island-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia "Ontario Public Service Pension Plan Agreement with National Pension Agreement"	Finance and Enterprise
24/12/2008	Alberta-Canada: Finance-Ontario: Financing Authority-Quebec: Caisse de Depot et Placement "Restructuring of Canadian Third-Party Structured Asset-Backed Commercial Paper: Senior Funding Facilities"	Finance and Enterprise
12/11/2008	Alberta-Newfoundland and Labrador-Nova Scotia-Prince Edward Island-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia "Ontario Public Service Employees Union Pension Trust Agreement with the National Public Service Pension Transfer Agreement (National Agreement)"	Finance and Enterprise
12/09/2008	Alberta-Northwest Territories, "Memorandum of Understanding for Cooperation and Development"	Finance and Enterprise

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
8/08/2008	Alberta-Canada: Canada Border Services Agency "Terms and Conditions for the Agreement Relating to the Collection of Tobacco Taxes with respect to Tobacco Imported by Consumers"	Finance and Enterprise
31/07/2008	Alberta-Canada-Quebec-Ontario-Nova Scotia-New Brunswick-Manitoba-British Columbia-Prince Edward Island-Saskatchewan-Alberta-Newfoundland and Labrador "Agreement Respecting the Distribution of Funds Received from Imperial and RBH"	Finance and Enterprise
31/07/2008	Alberta-Canada-Imperial Tobacco Canada Ltd.-Newfoundland and Labrador-Prince Edward Island-Nova Scotia-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia "Settlement Agreement Resolving All Potential Civil Claims in Relation to Contraband Movement in the early 1990s"	Finance and Enterprise
31/07/2008	Alberta-Canada-Rothmans, Benson and Hedges Inc.-Rothmans Inc.-Newfoundland and Labrador-Prince Edward Island-Nova Scotia-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia "Settlement Agreement Resolving All Potential Civil Claims in Relation to Contraband Movement in the early 1990s"	Finance and Enterprise
28/04/2008	Alberta-Canada: Royal Canadian Mounted Police "Memorandum of Understanding"	Finance and Enterprise
17/03/2009	Alberta-Canada: Health, "Strengthening Health Canada's Blood Safety Program – Contribution Agreement"	Health and Wellness
20/02/2009	Alberta-Canada: Public Health Agency, "Memorandum of Agreement for Services – National Diabetes and Chronic Disease Surveillance System"	Health and Wellness
1/01/2009	Alberta-Canada: Canada Revenue Agency, "Letter of Agreement based on Memorandum of Understanding on Income Verification"	Health and Wellness
9/12/2008	Alberta-Canada: Health, "Health Care Strategies and Policy Contribution Program: Amending Agreement #1"	Health and Wellness
5/09/2008	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Prince Edward Island-Nova Scotia-Newfoundland and Labrador-Yukon-Northwest Territories-Nunavut, "Memorandum of Understanding on the Sharing of Information During a Public Health Emergency"	Health and Wellness
5/09/2008	Alberta-Canada-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Prince Edward Island-Nova Scotia-Newfoundland and Labrador-Yukon-Northwest Territories-Nunavut, "Memorandum of Understanding on Mutual Aid in Relation to Health Resources during an Emergency Affecting the Health of the Public"	Health and Wellness
1/08/2008	Alberta-Canada: Public Health Agency, "Memorandum of Understanding, Amending Agreement #1, Healthy Living Fund Framework"	Health and Wellness

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
31/03/2008	Alberta-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Prince Edward Island-Nova Scotia-Newfoundland and Labrador-Yukon-Northwest Territories-Nunavut, "Letter of Intent Regarding the Merger of Canadian Blood Services and the Canadian Council for Donation and Transplantation"	Health and Wellness
1/04/2008	Alberta-Canada: Fisheries and Oceans, "Memorandum of Understanding to Study Swan Hills Area to Assess the Fresh Water Ecosystem"	Health and Wellness
1/04/2007	Alberta-Manitoba: Finance, "Joint Oncology Drug Review Agreement"	Health and Wellness
5/03/2009	Alberta-Canada: Foreign Affairs-On Yeung Ching Shea (Temple) Limited, "Extension of Tenancy Agreement for Hong Kong Apartment"	Infrastructure
4/03/2009	Alberta-Canada: Foreign Affairs-Tak Hung (Holding) Company Limited, "Tenancy Agreement for Hong Kong Office Space"	Infrastructure
8/10/2008	Alberta-Canada: Foreign Affairs-Sun Realty & Insurance Corporation, "Rental Agreement Renewal of Lease for Tokyo Office Space"	Infrastructure
14/08/2008	Alberta-Canada: Western Economic Diversification, "Interchange Canada Letter of Agreement – Jody Simonson"	Justice and Attorney General
30/06/2008	Alberta-Canada: Justice, "Project Funding Agreement for Child-Friendly Courtroom – Edmonton"	Justice and Attorney General
2/04/2008	Alberta-Canada: Justice, "Project Funding Agreement for Enhanced French Language Training for the Judiciary"	Justice and Attorney General
1/04/2008	Alberta-Canada: Public Safety, "National Flagging System Public Safety Canada Class Grant Program 2008–09 Funding"	Justice and Attorney General
1/04/2008	Alberta-Canada: Justice, "Project Funding Agreement under the Child-Centred Family Justice Fund (Family Justice Initiatives component)"	Justice and Attorney General
1/04/2008	Alberta-Canada: Justice, "Agreement respecting the Aboriginal Courtwork Program"	Justice and Attorney General
1/04/2007	Alberta-Canada: Justice, "Agreement Respecting Legal Aid in Criminal Law, Youth Criminal Justice Act and Immigration Refugee Matters – Extension until March 31, 2011"	Justice and Attorney General
1/04/2009	Alberta-British Columbia: Housing and Social Development, "British Columbia and Alberta Trade, Investment and Labour Mobility Agreement (TILMA) Labour Mobility Agreement (LMA) for Power Engineers"	Municipal Affairs
1/04/2009	Alberta-British Columbia: Housing and Social Development, "British Columbia and Alberta Trade, Investment and Labour Mobility Agreement (TILMA) Labour Mobility Agreement (LMA) for Certified Master Electricians and Field Safety Representatives"	Municipal Affairs
1/04/2009	Alberta-British Columbia: Housing and Social Development, "British Columbia and Alberta Trade, Investment, and Labour Mobility Agreement (LMA) for Pressure Welders"	Municipal Affairs

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
28/10/2008	Alberta-Canada: Canada Revenue Agency, "Memorandum of Understanding Regarding the Residential Access Modification Program (Amendment to Appendices A, B, C, D, and G)"	Seniors and Community Supports
6/10/2008	Alberta-Canada: Revenue Agency (Prairie Region Information Leads Centre), "Registries Online Electronic Access Agreement"	Service Alberta
22/09/2008	Alberta-British Columbia: Workers Compensation Board – Legal Department, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
22/07/2008	Alberta-Canada: Canadian Border Services Agency – Investigations Division, "Registries Online Electronic Access Agreement"	Service Alberta
15/07/2008	Alberta-Canada: Revenue Agency (Regina), "Registries Online Electronic Access Agreement"	Service Alberta
15/07/2008	Alberta-Canada: Revenue Agency (Saskatoon), "Registries Online Electronic Access Agreement"	Service Alberta
9/07/2008	Alberta-Canada: Revenue Agency (Winnipeg), "Registries Online Electronic Access Agreement"	Service Alberta
24/06/2008	Alberta-Canada: Public Prosecution Service, "Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation"	Service Alberta
22/05/2008	Alberta-New South Wales, Australia: State Records Authority, "Licence Agreement for Keyword AAA: A Thesaurus of General Terms"	Service Alberta
31/03/2009	Alberta-Canada: Public Safety and Emergency Preparedness, "Amendment to Agreement Respecting Biology Casework Analysis (Automatic Extension)"	Solicitor General and Public Security
30/03/2009	Alberta-Canada: Public Safety and Emergency Preparedness-Blood Tribe, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service (Amendment #5)"	Solicitor General and Public Security
30/03/2009	Alberta-Canada: Public Safety and Emergency Preparedness-Tsuu T'ina Nation, "Tsuu T'ina Nation Police Service Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service (Amendment #4)"	Solicitor General and Public Security
30/03/2009	Alberta-Canada: Public Safety and Emergency Preparedness-North Peace Tribal Council, "North Peace Tribal Police Service Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service (Amendment #4)"	Solicitor General and Public Security
27/11/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Sheriff's Department D201590"	Solicitor General and Public Security
8/10/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Sheriff's Department D201562"	Solicitor General and Public Security
30/07/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General and Public Security D201550"	Solicitor General and Public Security

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
15/07/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Staff College D201527"	Solicitor General and Public Security
10/06/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Staff College D201508"	Solicitor General and Public Security
1/06/2008	Alberta-Canada: Royal Canadian Mounted Police-Blood Tribe Police, "Concerning the Secondment of Constable Farica Prince to the Royal Canadian Mounted Police"	Solicitor General and Public Security
26/05/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Staff College D201499"	Solicitor General and Public Security
9/05/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Sheriff Traffic Operations D201488"	Solicitor General and Public Security
9/05/2008	Alberta-Canada: National Defence, "Agreement for the Temporary Use of Real Property, Sheriff Traffic Operations D201467"	Solicitor General and Public Security
29/04/2008	Alberta-Canada: National Defence, "Agreement for Temporary Use of Real Property, Solicitor General Staff College D201502"	Solicitor General and Public Security
1/04/2008	Alberta-Canada: Justice, "Memorandum of Agreement Respecting Federal Contributions to Youth Justice Services and Programs, Intensive Rehabilitative Custody and Supervision (IRCS) Program"	Solicitor General and Public Security
14/03/2008	Alberta-Canada: National Defence "Agreement for Temporary Use of Real Property, Solicitor General Staff College D201466"	Solicitor General and Public Security
1/02/2008	Alberta-Canada-Saskatchewan-Onion Lake Cree Nation, "Community Quadripartite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service"	Solicitor General and Public Security
1/02/2008	Alberta-Canada-Alexis Nakota Sioux Nation, "Community Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service"	Solicitor General and Public Security
1/01/2008	Alberta-Canada: Justice and Attorney General, "Project Funding Agreement for Reaching Under-Served Victims of Crime in Alberta"	Seniors and Community Supports
1/01/2008	Alberta-Canada-Lesser Slave Lake Indian Regional Council, "Transitional Tri-Partite Agreement for the Royal Canadian Mounted Police First Nations Community Police Service and the Funding of the Lakeshore First Nation Police Service"	Solicitor General and Public Security
10/03/2009	Alberta-Saskatchewan: Environment, "Agreement Regarding Cooperation in the Management and Suppression of Wildland Fires in Certain Areas along the Alberta-Saskatchewan Boundary"	Sustainable Resource Development
19/02/2009	Alberta-Jalisco, Mexico: Secretariat of Rural Development, "Implementation Guidelines for Mutual Aid Resources Sharing"	Sustainable Resource Development
29/12/2008	Alberta-Canada: Natural Resources, "Memorandum of Understanding Regarding the Remeasurement of the National Forest Inventory, Appendix II"	Sustainable Resource Development
16/12/2008	Alberta-Saskatchewan: Environment, "Memorandum of Agreement Regarding the Exchange of Bass Mapping Digital Data along the Alberta-Saskatchewan Provincial Border"	Sustainable Resource Development

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
8/12/2008	Alberta-Saskatchewan: Environment, "Agreement Regarding the Collaborated Use of VISMAP (an ArchMap tool used for Visibility Analysis)"	Sustainable Resource Development
24/07/2008	Alberta-Saskatchewan: Environment, "Agreement regarding COMPASS ROSE (ArcMap Extension Computer Application)"	Sustainable Resource Development
26/06/2008	Alberta: Utilities Commission-Canada: Environment-Natural Resources Conservation Board, "Agreement to Establish a Joint Panel for the Glacier Power Dunvegan Hydroelectric Project"	Sustainable Resource Development
13/05/2008	Alberta-Canada: Parks Canada, "Memorandum of Agreement Regarding the Exchange of Base Mapping Digital Data on Alberta/ Parks Canada Provincial Border"	Sustainable Resource Development
1/04/2008	Alberta-Saskatchewan: Environment, "Letter of Understanding Regarding Provision and Use of Inventory System Software"	Solicitor General and Public Security
	Sustainable Resource Development	Solicitor General and Public Security
31/03/2009	Alberta-Canada: Heritage, "Bilateral Agreement to Advance Sport Participation"	Tourism, Parks, and Recreation
31/03/2009	Alberta-Canada: Heritage, "Bilateral Agreement to Advance Aboriginal Sport Participation"	Tourism, Parks, and Recreation
24/02/2009	Alberta-Canada: Statistics Canada, "2007 Travel Survey of Residents of Canada"	Tourism, Parks, and Recreation
1/08/2008	Alberta-Canada: Public Health Agency, "Memorandum of Understanding for Health Living Funding Framework (Amending Agreement)"	Tourism, Parks, and Recreation
28/05/2008	Alberta-China: Forestry, Inner Mongolia Autonomous Region, "Memorandum of Understanding on Cooperation in Nature Reserve Management"	Tourism, Parks, and Recreation
20/08/2007	Alberta-Canada-Yukon-Saskatchewan-Quebec "Global Tourism Watch: Year 2"	Tourism, Parks, and Recreation
1/02/2009	Alberta-Canada: Indian Affairs and Northern Development, "Comprehensive Funding Agreement"	Transportation
1/12/2008	Alberta-Canada: Transport, "Agreement on the Transfer of Federal Gas Tax Revenues for Cities and Communities 2005-2015 (Amending Agreement)"	Transportation
8/04/2008	Alberta-Canada-Ontario-Quebec-Nova Scotia-New Brunswick-British Columbia-Manitoba-Prince Edward Island-Saskatchewan-Newfoundland and Labrador-Yukon-Northwest Territories, "Memorandum of Understanding Respecting a Federal-Provincial-Territorial Agreement on Vehicle Weights and Dimension"	Transportation
19/12/2008	Alberta-Canada: Western Economic Diversification, "Building Canada Fund – Communities Component Agreement 2007-2017"	Treasury Board

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/12/2008	Alberta-Canada: Transport, "Canada-Alberta Provincial-Territorial Base Funding Agreement, Building Canada Plan 2007/2008-2016/2017"	Treasury Board
29/04/2008	Alberta-Canada: Transport, "Canada-Alberta Infrastructure Framework Agreement"	Treasury Board
1/04/2007	Alberta-British Columbia: Partnerships British Columbia Inc., "Best Practices and Strategic Advice Agreement, Schedule D Advisory Services"	Treasury Board
1/04/2007	Alberta-British Columbia: Partnerships British Columbia Inc., "Best Practices and Strategic Advice Agreement, Schedule C Saline Creek, Fort McMurray Market Sounding"	Treasury Board

ALPHABETICAL LIST OF GOVERNMENT ENTITIES' FINANCIAL STATEMENTS

Entities Included in the Consolidated Government Reporting Entity

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Access to the Future Fund	Advanced Education and Technology
Agriculture Financial Services Corporation	Agriculture and Rural Development
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Cancer Prevention Legacy Fund	Finance and Enterprise
Alberta Capital Finance Authority	Finance and Enterprise
Alberta Energy and Utilities Board[1]	Energy
Alberta Enterprise Corporation[2]	Advanced Education and Technology
Alberta Foundation for the Arts	Culture and Community Spirit
Alberta Gaming and Liquor Commission	Solicitor General and Public Security
Alberta Heritage Foundation for Medical Research Endowment Fund	Finance and Enterprise
Alberta Heritage Savings Trust Fund	Finance and Enterprise
Alberta Heritage Scholarship Fund	Finance and Enterprise
Alberta Heritage Science and Engineering Research Endowment Fund	Finance and Enterprise
Alberta Historical Resources Foundation	Culture and Community Spirit
Alberta Insurance Council	Finance and Enterprise
Alberta Investment Management Corporation[3]	Finance and Enterprise
Alberta Livestock and Meat Agency[4]	Agriculture and Rural Development
Alberta Local Authorities Pension Plan Corporation	Finance and Enterprise
Alberta Pensions Administration Corporation	Finance and Enterprise
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Advanced Education and Technology
Alberta Risk Management Fund	Finance and Enterprise
Alberta School Foundation Fund	Education

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

[2] The Act was proclaimed and came into force on December 5, 2008.

[3] Began operations July 1, 2008.

[4] Incorporated on January 29, 2009.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Alberta Securities Commission	Finance and Enterprise
Alberta Social Housing Corporation	Housing and Urban Affairs
Alberta Sport, Recreation, Parks and Wildlife Foundation	Tourism, Parks and Recreation
Alberta Treasury Branches	Finance and Enterprise
Alberta Utilities Commission[1]	Energy
ATB Insurance Advisors Inc.	Finance and Enterprise
ATB Investment Management Inc.	Finance and Enterprise
ATB Investment Services Inc.	Finance and Enterprise
ATB Securities Inc.	Finance and Enterprise
Child and Family Services Authorities: Calgary and Area Child and Family Services Authority Central Alberta Child and Family Services Authority East Central Alberta Child and Family Services Authority Edmonton and Area Child and Family Services Authority North Central Alberta Child and Family Services Authority Northeast Alberta Child and Family Services Authority Northwest Alberta Child and Family Services Authority Southeast Alberta Child and Family Services Authority Southwest Alberta Child and Family Services Authority Métis Settlements Child and Family Services Authority	Children and Youth Services
C-FER Technologies (1999) Inc.	Advanced Education and Technology
Climate Change and Emissions Management Fund[5]	Environment
Credit Union Deposit Guarantee Corporation	Finance and Enterprise
Colleges: Alberta College of Art and Design Bow Valley College Grande Prairie Regional College Grant MacEwan College Keyano College Lakeland College Lethbridge Community College Medicine Hat College Mount Royal College NorQuest College Northern Lakes College Olds College Portage College Red Deer College	Advanced Education and Technology

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

[5] Began operations July 1, 2007.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Department of Advanced Education and Technology	Advanced Education and Technology
Department of Agriculture and Rural Development	Agriculture and Rural Development
Department of Children and Youth Services	Children and Youth Services
Department of Culture and Community Spirit	Culture and Community Spirit
Department of Education	Education
Department of Energy	Energy
Department of Finance and Enterprise	Finance and Enterprise
Department of Environment	Environment
Department of Health and Wellness	Health and Wellness
Department of Housing and Urban Affairs	Housing and Urban Affairs
Department of Municipal Affairs	Municipal Affairs
Department of Seniors and Community Supports	Seniors and Community Supports
Department of Solicitor General and Public Security	Solicitor General and Public Security
Department of Sustainable Resource Development	Sustainable Resource Development
Department of Tourism, Parks and Recreation	Tourism, Parks and Recreation
Energy Resources Conservation Board[1]	Energy
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance and Enterprise
Government House Foundation	Culture and Community Spirit
Historic Resources Fund	Culture and Community Spirit
Human Rights, Citizenship and Multiculturalism Education Fund	Culture and Community Spirit
iCORE Inc.	Advanced Education and Technology
Lottery Fund	Solicitor General and Public Security
Ministry of Aboriginal Relations[b]	Aboriginal Relations

[1] Effective January 1, 2008, the Alberta Energy and Utilities Board was realigned into two separate regulatory bodies: the Alberta Utilities Commission and the Energy Resources Conservation Board.

[b] Ministry includes only the departments, so separate financial statements are not necessary.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Ministry of Advanced Education and Technology	Advanced Education and Technology
Ministry of Agriculture and Rural Development	Agriculture and Rural Development
Ministry of Children and Youth Services	Children and Youth Services
Ministry of Culture and Community Spirit	Culture and Community Spirit
Ministry of Education	Education
Ministry of Employment and Immigration[6]	Employment and Immigration
Ministry of Energy	Energy
Ministry of Environment	Environment
Ministry of Executive Council[6]	Executive Council
Ministry of Finance and Enterprise	Finance and Enterprise
Ministry of Health and Wellness	Health and Wellness
Ministry of Housing and Urban Affairs	Housing and Urban Affairs
Ministry of Infrastructure[6]	Infrastructure
Ministry of International and Intergovernmental Relations[6]	International, and Intergovernmental Relations
Ministry of Justice[6]	Justice
Ministry of Municipal Affairs	Municipal Affairs
Ministry of Seniors and Community Supports	Seniors and Community Supports
Ministry of Service Alberta[6]	Service Alberta
Ministry of Solicitor General and Public Security	Solicitor General and Public Security
Ministry of Sustainable Resource Development	Sustainable Resource Development
Ministry of Tourism, Parks, and Recreation	Tourism, Parks, and Recreation
Ministry of Transportation[6]	Transportation
Ministry of the Treasury Board[6]	Treasury Board
N.A. Properties (1994) Ltd.	Finance and Enterprise
Natural Resources Conservation Board	Sustainable Resource Development

[6] Ministry includes only the departments, so separate financial statements are not necessary.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Persons with Developmental Disabilities Community Boards: Calgary Region Community Board Central Region Community Board Edmonton Region Community Board Northeast Region Community Board Northwest Region Community Board South Region Community Board	Seniors and Community Supports
Provincial Judges and Masters in Chambers Reserve Fund	Finance and Enterprise
Provincial Judges and Masters in Chambers Reserve Fund	Finance
Regional Health Authorities and Provincial Health Boards: Alberta Cancer Board Alberta Mental Health Board Aspen Regional Health Authority Calgary Health Region Capital Health Chinook Regional Health Authority David Thompson Regional Health Authority East Central Health Health Quality Council of Alberta Northern Lights Health Region Peace Country Health Palliser Health Region	Health and Wellness
Safety Codes Council	Municipal Affairs
School Boards and Charter Schools: Almadina School Society Aspen View Regional Division No. 19 Aurora School Ltd. Battle River Regional Division No. 31 Black Gold Regional Division No. 18 Boyle Street Education Centre Buffalo Trail Public Schools Regional Division No. 28 Calgary Arts Academy Society Calgary Girls' School Society Calgary Roman Catholic Separate School District No. 1 Calgary School District No. 19 Calgary Science School Society Canadian Rockies Regional Division No. 12 CAPE-Centre for Academic and Personal Excellence Institute Chinook's Edge School Division No. 73 Christ the Redeemer Catholic Separate Regional Division No. 3 Clearview School Division No. 71 East Central Alberta Catholic Separate Schools Regional Division No. 16 East Central Francophone Education Region No. 3 Edmonton Catholic Separate School District No. 7 Edmonton School District No. 7 Elk Island Catholic Separate Regional Division No. 41 Elk Island Public Schools Regional Division No. 14 Evergreen Catholic Separate Regional Division No. 2	Education

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
School Boards and Charter Schools continued:	Education
FFCA Charter School Society	
Foothills School Division No. 38	
Fort McMurray Roman Catholic Separate School District No. 32	
Fort McMurray School District No. 2833	
Fort Vermilion School Division No. 52	
Golden Hills School Division No. 75	
Grande Prairie Public School District No. 2357	
Grande Prairie Roman Catholic Separate School District No. 28	
Grande Yellowhead Regional Division No. 35	
Grasslands Regional Division No. 6	
Greater North Central Francophone Education Region No. 2	
Greater Southern Public Francophone Education Region No. 4	
Greater Southern Separate Catholic Francophone Education Region No. 4	
Greater St. Albert Catholic Regional Division No. 29	
High Prairie School Division No. 48	
Holy Family Catholic Regional Division No. 37	
Holy Spirit Roman Catholic Separate Regional Division No. 4	
Horizon School Division No. 67	
Lakeland Roman Catholic Separate School District No. 150	
Lethbridge School District No. 51	
Living Waters Catholic Regional Division No. 42	
Livingstone Range School Division No. 68	
Medicine Hat Catholic Separate Regional Division No. 20	
Medicine Hat School District No. 76	
Moberly Hall School Society	
Mother Earth's Children's Charter School Society	
New Horizons Charter School Society	
Northern Gateway Regional Division No. 10	
Northern Lights School Division No. 69	
Northland School Division No. 61	
Northwest Francophone Education Region No. 1	
Palliser Regional Division No. 26	
Parkland School Division No. 70	
Peace River School Division No. 10	
Peace Wapiti School Division No. 76	
Pembina Hills Regional Division No. 7	
Prairie Land Regional Division No. 25	
Prairie Rose School Division No. 8	
Red Deer Catholic Regional Division No. 39	
Red Deer School District No. 104	
Rocky View School Division No. 41	
St. Albert Protestant Separate School District No. 6	
St. Paul Education Regional Division No. 1	
St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38	
Sturgeon School Division No. 24	
Suzuki Charter School Society	
Westmount Charter School Society	
Westwind School Division No. 74	
Wetaskiwin Regional Division No. 11	
Wild Rose School Division No. 66	
Wolf Creek School Division No. 72	
Supplementary Retirement Plan Reserve Fund	Finance and Enterprise
Technical Institutes and The Banff Centre:	Advanced Education and Technology
Northern Alberta Institute of Technology	
Southern Alberta Institute of Technology	
The Banff Centre for Continuing Education	

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Universities: Athabasca University The University of Alberta The University of Calgary The University of Lethbridge	Advanced Education and Technology
Victims of Crime Fund	Solicitor General and Public Security
Wild Rose Foundation	Culture and Community Spirit

Entities Not Included in the Consolidated Government Reporting Entity

FUND OR AGENCY	MINISTRY ANNUAL REPORT
Alberta Foundation for Health Research	Advanced Education and Technology
Alberta Heritage Foundation for Medical Research	Advanced Education and Technology
Alberta Heritage Foundation for Science and Engineering Research	Advanced Education and Technology
Alberta Teachers' Retirement Fund Board	Education
Improvement Districts' Trust Account	Municipal Affairs
Local Authorities Pension Plan	Finance and Enterprise
Long-Term Disability Income Continuance Plan – Bargaining Unit	Treasury Board
Long-Term Disability Income Continuance Plan – Management, Opted Out and Excluded	Treasury Board
Management Employees Pension Plan	Finance and Enterprise
Provincial Judges and Masters in Chambers (Registered) Pension Plan	Finance and Enterprise
Public Service Management (Closed Membership) Pension Plan	Finance and Enterprise
Public Service Pension Plan	Finance and Enterprise
Special Areas Trust Account	Municipal Affairs
Special Forces Pension Plan	Finance and Enterprise
Supplementary Retirement Plan for Public Service Managers	Finance and Enterprise
Workers' Compensation Board	Employment and Immigration

International and Intergovernmental Relations

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SEPTEMBER 2009
ISBN: 978-0-7785-5773-9 ISSN: 1920-4523

Government of Alberta